

Colorado State Board of Education

## TRANSCRIPT OF PROCEEDINGS

## BEFORE THE

## COLORADO DEPARTMENT OF EDUCATION COMMISSION

DENVER, COLORADO

April 9, 2014, Part 1

BE IT REMEMBERED THAT on April 9, 2014, the above-entitled meeting was conducted at the Colorado Department of Education, before the following Board Members:

Paul Lundeen (R), Chairman
Marcia Neal (R), Vice Chairman
Elaine Gantz Berman (D)
Jane Goff (D)
Pam Mazanec (R)
Debora Scheffel (R)
Angelika Schroeder (D)



1	CHAIRMAN LUNDEEN: State Board will come
2	back to order; staff, please call the roll.
3	MS. MARKEL: Elaine Gantz Berman?
4	MS. BERMAN: Here.
5	MS. MARKEL: Jane Goff? Paul Lundeen?
6	CHAIRMAN LUNDEEN: Good morning.
7	MS. MARKEL: Pam Mazanec?
8	MS. MAZANEC: I'm the (indiscernible).
9	MS. MARKEL: Marcia Neal?
10	MS. NEAL: Here.
11	MS. MARKEL: Debora Scheffel?
12	MS. SCHEFFEL: Here.
13	MS. MARKEL: Angelika Schroeder?
14	MS. SCHROEDER: Here.
15	CHAIRMAN LUNDEEN: Please stand for the Pledge
16	of Alliance. And since Elaine is already standing, we'll let
17	her lead off.
18	ALL: I pledge allegiance to the Flag of the
19	United States of America and to the Republic for which it
20	stands. One Nation under God, indivisible, with liberty and
21	justice for all.
22	CHAIRMAN LUNDEEN: Thank you. I think Pam was
23	(indiscernible). So just let the record show that Jane and Pam
24	are in fact here.

UNIDENTIFIED VOICE: Thanks, Paul.



induction program.

1	CHAIRMAN LUNDEEN: Absolutely. Let's approve
2	the agenda. Do I have a motion?
3	MS. NEAL: I move to approve the agenda as
4	published.
5	CHAIRMAN LUNDEEN: Thank you. Is there a
6	second? Angelika seconds. Please, if we could move to the
7	consent agenda.
8	MS. NEAL: I move to place the following
9	matters on the consent agenda: 13.01; regarding disciplinary
10	proceedings concerning the license, charge number 2012-EC-1099,
11	to direct the Commissioner to sign the settlement agreement.
12	13.02; regarding disciplinary proceedings
13	concerning an application, charge number 2013-EC-2195, instruct
14	Department staff to issue a notice of denial and appeal rights
15	to the applicant pursuant to 24-4-104.
16	13.03; regarding disciplinary proceedings,
17	concerning an authorization, charge number 2013-EC-2272,
18	instruct Department staff and the State Attorney General's
19	Office to prepare the documents necessary to request a formal
20	hearing for the revocation of the authorization holder's five-
21	year authorization, pursuant to 24-4-104 CRS.
22	13.04; approve Stargate School's teachers,
23	special service providers induction program.
24	13.05; approve the STEM School principal's



1	13.06; approve Western State Colorado		
2	University's proposal for a culturally and linguistically		
3	diverse education endorsement program.		
4	14.01; approve Colorado Springs district 11 to		
5	request on behalf of State Space Technology and Arts Academy		
6	for a waiver from State statutes as submitted.		
7	14.02; approve Roaring Fork School district's		
8	RE1's request for a waiver from State statutes as requested.		
9	14.03; approve Denver Public School's request		
10	on behalf of Denver Schools of Science and Technology, for a		
11	waiver from State statutes as submitted.		
12	15.01; approve the appointment of Cassidy		
13	Delamanche (ph), Irwin I forgot to look at this in advance -		
14	- Irwin Fowye (ph), Elizabeth Fries (ph), Tom Gribble (ph),		
15	Cindy Holden, Richard Humphrey, Melissa Fenore (ph), Sherry		
16	Watson, and Theresa Wright, to the Colorado Special Education		
17	Advisory Committee.		
18	16.01; approve school Public School Finance		
19	Act of 1994, as amended. State share payments in the monthly		
20	amount of 255,895,198.64 for March, 2014 through May 2014.		
21	16.02; approve the payment of contingency		
22	reserve funds in the total amount of 1,733,884.00 for multiple		
23	school districts due to unanticipated events, which caused		
24	significant financial need, as authorized by HB14-1250. This		
25	is the end of the consent agenda.		



1	CHAIRMAN LUNDEEN: Proper motion. Is there a
2	second? Angelika seconds. Is there any objection? Hearing no
3	objection; motion carries. Ms. Markel, would you please
4	report?
5	MS. MARKEL: Thank you, Mr. Chairman. Good
6	morning Members of the Board and Mr. Commissioner. In your
7	packets you have two new facts sheets; one is entitled
8	Supporting/Protesting of the PARCC Assessments. And the other
9	addresses school nutrition.
10	You have in your Board packets, also
11	(indiscernible) and an updated (indiscernible). In Section 7,
12	we have the material (indiscernible) online, and how you
13	appeal, which we'll be hearing and considering at 9:15 this
14	morning. In Section 8, you have copies of the legislation that
15	has been posted on Board Docs, and will be up for discussion
16	during the legislative update that Jennifer Mello will provide.
17	And if you need the hyperlink to those summaries, please do
18	send me an email and I'll be happy to send it on to you.
19	In 8.02, you have a fact sheet concerning
20	total program funding for 2013-14. Supplemental appropriation,
21	and comparison of 2014-15 appropriations per household
22	(indiscernible). And along with this (indiscernible) showing
23	the estimated change between the 2013-14 appropriations. In
24	Section 9, you have the materials regarding the Highly
25	Effective Library recognition that will take place later this



- 1 morning. Section 14, you have materials provided by Roaring 2 Fork School District in support of their request for a waiver. 3 In 14.03, you have Denver Public School's materials supporting their request for a waiver for Denver School of Science and Technology. 5 6 In Section 7.15, you have the application and 7 nomination materials that were supplied for the (indiscernible) 8 Colorado Special Education Advisory Committee. Section 16, you 9 have copies of the state share of total program for 2013-14, 10 for the month of March, along with emergency funding 11 spreadsheet that was directed to specific school districts as a 12 result of House Bill 14.15. In Section 17, you have the 13 (indiscernible) along with the annual report of student 14 enrollment. And for Thursday you have the materials that 15 16 will be used by the three school districts that you will be 17 hearing from tomorrow; Adams 14, Karval, and Pueblo City 18 Schools, with regard to the turnaround (indiscernible) 19 presentations. 20 And that is the entire report, unless there 21 are questions. 22 CHAIRMAN LUNDEEN: Any questions? Thank you
- Colorado State Board of Education will now conduct a hearing in case number 2014-A-01. The appeal of Hope Online from the

very much. We can move on to the next item on the agenda:



1 decision of Eaton School District Board's refusal to enter into 2 an MOU for the operation of a learning center. During this 3 hearing the Board is acting in its capacity to hear appeals, and will hold a hearing until the -- under the rules for 4 5 administration, certification, and oversight of Colorado online 6 programs; 1CCR301-7. And the particular rule, 10.01 concerning 7 the right of an appeal for refusal to enter into a standard memorandum of understanding. 8 9 I'd like to ask the person chosen to represent 10 each party to enter your name into the record, along with the party you represent, and let's -- if you just want to come up 11 12 to the table here, that would be great. You can sit at the table here, if you just want -- side-by-side is fine. 13 14 MS. SMILEY: Good morning, I'm Kimberley Smiley and I'm here on behalf of Hope Online Learning Academy. 15 16 And here with me today is Heather O'Mara, Hope's CEO. 17 MR. NORRIS: Good morning, I'm Randy Norris, 18 Superintendent, Eaton School District. 19 CHAIRMAN LUNDEEN: Thank you very much. 20 role of the State Board is to consider only those issues raised 21 in the Notice of Appeal. In relation to those issues contained 22 in the Notice of Appeal, the Board will apply the following 23 standard of review, following oral argument. The Board will decide whether it is in the best interest of the pupils, the 24 25 school district, or the community, to support the local Board's



- decision to refuse to enter into an MOU with Hope Online, for
- 2 the operation of a learning center.
- 3 Hope Online will present its position first.
- 4 The parties have already submitted written positions; a maximum
- 5 of 15 minutes will be granted to each party for the oral
- 6 presentation. During this time, the party may summarize its
- 7 written presentation -- presentation. The hearing shall
- 8 proceed as follows: First, Hope Online will present its
- 9 arguments. Second, Eaton School District will present its
- 10 arguments. Third, the State Board will deliberate, including
- 11 questions to the parties, and render its decision.
- 12 Excuse me. We will adhere to the maximum time
- 13 limit. Each segment will be timed, and Ms. Markel over here,
- 14 will be keeping track of that for you. You will notified when
- 15 you have five minutes, if in fact you're bumping up against
- 16 that timeframe. Are there any questions from Board Members?
- 17 Yes, Angelika?
- 18 MS. SCHROEDER: Do we wait until it's all over
- 19 to ask our questions? Or are we free (indiscernible) other
- 20 hearings to ask?
- 21 CHAIRMAN LUNDEEN: I -- I think you're free to
- 22 ask clarifying questions, if -- if you really want to drill in
- 23 to follow a complete line, I'd -- I'd ask you to kind of hold
- 24 it, so that we give them an opportunity to get their
- 25 presentation out. But if -- if -- so the -- yes, you're free



- 1 to ask questions, but if you're really going to go a long way,
- dive down, hold it, if you would please.
- 3 We now call Hope Online for its allotted 15
- 4 minute presentation.
- 5 MS. SMILEY: Good morning, Commissioner
- 6 Hammond, Members of the State Board. First, I want to thank
- 7 you for the opportunity to allow Hope to speak today in support
- 8 of its appeal. And with the Board's permission, I would like
- 9 to reserve a few minutes of my time to allow Hope's CEO to
- 10 speak to you directly, if that would be appropriate?
- 11 CHAIRMAN LUNDEEN: Absolutely. You've got 15
- minutes; use it how you choose.
- MS. SMILEY: Okay, great. As explained in
- 14 Hope's opening brief, in the reply brief, there are two
- 15 separate basis for the State Board to grant Hope's appeal, and
- 16 direct the Eaton School District to enter into an MOU with
- Hope.
- 18 First, the Eaton School District has failed to
- 19 comply with the process set forth in the online act.
- 20 Specifically, if you take a look at Colorado revised statute
- 21 22-30.7-111, subsection 1J. The statute reads: To ensure that
- 22 all students have a reasonable opportunity to benefit from
- 23 online education, a school district and a multidistrict online
- 24 school shall make good faith efforts to craft and enter into a
- 25 memorandum of understanding pursuant to the provisions of this



community or district.

1 section. Eaton simply has not to date, and continues to refuse 2 to work in good faith with Hope. 3 First, Hope's December 19th, 2013 letter to 4 Eaton, which was contained in Exhibit A to Hope's opening 5 brief, expressly asked Dr. Miller to contact Hope's CEO, 6 Heather O'Mara, to discuss the proposed MOU. That never 7 happened. Dr. Miller never contacted Hope about the MOU until he sent the January 20th, 2014 letter, denying Hope's request. 8 9 Hope respectfully requests that the State Board hold Eaton 10 accountable to following the mandates of state law. Eaton did 11 not meet with Hope to discuss the MOU. Eaton did not work with 12 Hope to schedule a public meeting. For these reasons, Hope 13 urges the State Board to find Eaton's denial letter was 14 invalid, because it was produced pursuant -- because it was not produced pursuant to the process dictated by statute. And to 15 16 deem the MOU sent by Hope on December 19th, 2013 effective by 17 operation of law. 18 If the Board chooses not to deem the MOU effective based on Eaton's failure to follow the MOU process, 19 20 Hope urges the State Board to grant Hope's appeal and overturn 21 Eaton's improper denial on substantive grounds. Specifically, 22 Eaton has not demonstrated that the continued operation of a 23 Hope Learning Center in the Eaton School District would be 24 contrary to the best interests of the pupils, parents,



1	That's what Section 22=30.7-111 subsection F
2	requires. Subsection F states, and I quote, "A school district
3	may refuse to enter into a memorandum of understanding with a
4	multidistrict online school, for the operation of a learning
5	center within the school district, only if" and then it
6	provides two circumstances. One: The form provided by the
7	online school fails to satisfy the requirement for the standard
8	MOU as described by statute. Or, the school district
9	reasonably determines that the multidistrict online school is
10	contrary to the best interest of the pupils, parents,
11	community, or district.
12	Here, Eaton has not taken the position that
13	the MOU was deficient. So number one isn't even under
14	consideration. The only issue here is number two; whether or
15	not the continued operation of a learning center a Hope
16	Learning Center in the Eaton School District would be contrary
17	to the best interests of the pupils, parents, community or
18	district.
19	Eaton School Board based its denial
20	CHAIRMAN LUNDEEN: Wait, Angelika has a
21	question here.
22	MS. SMILEY: Okay.
23	MS. SCHROEDER: I appreciate your comments and
24	I have read this much. What I have not read and I don't
25	know if it's required in the law or not, but what I'd like to



1 know is why it is in the best interest of your students, most 2 of whom don't reside in Eaton, to be sited there, as opposed to 3 another geographic area, where it's easier for the majority of 4 your students to attend? 5 MS. SMILEY: Well, none -- these students have 6 attended Eaton's -- the Hope Learning Center in the Eaton School District since 2005. We have an established building, 7 8 we have an established staff here, and it's not so easy just to 9 pick up and move. Our learning center has to meet the 10 requirements of E occupancy, and a number of other things. 11 It's not very easy to find a -- a good location that passes all 12 of code requirements, and is affordable for the learning 13 center. Because we have limited monies that we have to work 14 with, so there are a lot of factors that go into it. MS. SCHROEDER: Okay. And you have looked at 15 16 geographic locations that are closer to the -- I understand 17 from reading the materials that the majority of the students 18 are not sited in Eaton. That it might be more convenient for them to be closer. 19 20 MS. SMILEY: But that hasn't been an issue 21 raised by any of our families or students. No one -- that 22 hasn't been a concern by any of the students or families. 23 MS. SCHROEDER: Thank you. 24 CHAIRMAN LUNDEEN: Please, go ahead.

MS. SMILEY: Okay.



1 CHAIRMAN LUNDEEN: Thank you. And while we've 2 got this parenthetical moment, I'll point out that Tony Dyl, legal counsel, is here. If there are legal questions for 3 (indiscernible) --4 5 (Overlapping) 6 MS. SCHROEDER: Right, yeah, that's not a 7 legal question, that's just a real question. 8 MS. SMILEY: Yeah, it's a factual question, and it's fair. But it has not been something that -- that any 9 10 of our students, or parents, have raised, and it hasn't been an 11 issue. 12 CHAIRMAN LUNDEEN: Okay. Thank you very much. Please, proceed. 13 14 MS. SMILEY: Okay. The first reason Eaton thinks it makes more sense is -- is what Ms. Schroeder just 15 16 raised, is it makes more sense geographically. But just 17 because they think it makes more sense doesn't provide a 18 reasonable basis to deny Hope's request for an MOU. Second, 19 Eaton thinks that Hope's authorized -- or the Douglas County 20 School District, isn't in a position to determine what's best 21 for their students. Again, that doesn't provide a rational 22 basis under the statute to deny Hope's request. 23 Finally, what is really at issue here is 24 Eaton's long held, deeply rooted belief that this is a local

control issue. Eaton does not believe that it should be



1 required to permit Hope to operate a learning center within its 2 district. But the Online Act passed by the Colorado 3 legislature specifically permits online schools such as Hope, to offer this choice to students. And interestingly, Eaton's 5 response implicitly acknowledges that Hope should be permitted 6 to operate a learning center. 7 If you take a look at the last page of Eaton's response, Dr. Miller's March 14th -- it's actually 2014 letter, 8 9 but it's dated 2013 -- if you take a look at the second page, 10 third from the last paragraph, Dr. Miller states, "We request that the State Board sign the MOU, and not force the Eaton 11 12 School District to do so." Well, this is essentially an 13 acknowledgement that an MOU with Hope should be signed. It's 14 just that Eaton doesn't want to sign it. Why? Again, a local control issue. 15 16 Take a look at the next to the last paragraph 17 in the letter. Quote, "We believe that our school is effective 18 in meeting the needs of our students, and this is a local 19 control issue." Close quote. Hope urges the State Board to 20 follow the process mandated in the Online Act, because Hope 21 properly submitted an MOU to the Eaton School District for its 22 consideration. And because Eaton failed to follow the process 23 outlined in statute. And because Eaton has not produced any 24 evidence that the continued operation of a Hope Learning Center 25 in the Eaton School District, would be contrary to the pupils,



- the parents, the community, or the district. And that's what
- 2 is required.
- 3 Hope respectfully requests that the State
- 4 Board grant Hope's appeal and order Eaton to enter into an MOU
- 5 with Hope. And at this time, unless the Board has any specific
- 6 questions for me, I would like to allow Hope's CEO, Heather
- 7 O'Mara to speak with you.
- 8 CHAIRMAN LUNDEEN: Sure. Pam, question
- 9 (indiscernible) to the Board (indiscernible).
- MS. NEAL: Pull up a chair.
- 11 MS. MAZANEC: Has Hope and Eaton ever had a
- 12 signed MOU?
- MS. SMILEY: No.
- MS. MAZANEC: Never?
- MS. SMILEY: No.
- MS. O'MARA: Hope has -- I'm sorry -- Hope and
- 17 Eaton -- this is the third --
- 18 CHAIRMAN LUNDEEN: State -- tell us who you
- 19 are.
- MS. O'MARA: I'm sorry, this is Heather O'Mara
- 21 from Hope Online Learning Academy Co-op. This is the third
- 22 time we've actually appealed the MOU to the State Board, so
- 23 Eaton has never approved Hope's MOU request, but the past --
- the prior times the State Board has ordered Eaton to an MOU.
- 25 MS. MAZANEC: Can someone tell me -- I don't



1 know if this is a Tony question -- when -- when did the 2 location of Eaton begin? And under what circumstances? 3 MS. O'MARA: The Hope Learning Center in Eaton 4 opened in 2005, in the first year of operation of Hope -- and 5 to answer Ms. Schroeder's question, the reason we -- that 6 learning center is located -- it's really located right on the border of Eaton and Greeley, so it is a convenient location for 7 8 our families. The reason they stayed in that location is 9 because they have reasonable -- reasons that Kim mentioned, but 10 also it's really -- it's a very reasonable rent, because the 11 community partnership that they have. And we haven't had a --12 really had a need to move. 13 I understand the concern about the impact on 14 the Eaton School District. We specifically are not recruiting from the Eaton School District, and as you've noted in 15 16 materials, currently we only have three students that are 17 residents of Eaton, none of whom have ever attended the Eaton 18 School District. 19 CHAIRMAN LUNDEEN: Why don't we hold questions 20 until we come to that part. So let's -- let's let Eaton School 21 District make their presentation. I'm sorry -- I'm sorry, 22 Heather, you --23 MS. O'MARA: Actually, in my answer to my 24 question, I really just stated what I was going to talk about. 25 Is that Hope has operated a learning center in Eaton since



- 1 2005. The students, what we serve at the learning center in 2 Eaton, are -- really represent the high-risk students that Hope 3 supports. Ninety-two percent of students are minorities, compared to 25 percent minorities in Eaton. Sixty-six percent 5 are eligible for free and reduced lunch, compared to Eaton's 34 6 percent. And markedly, 56 percent are not English proficient, 7 compared to four students, or 0.2 percent in Eaton. 8 So that students that we're serving at the New Hope Learning Center are very different than the students 9 10 supported by the Eaton School District. But as I mentioned before, we have three -- currently there are three Hope 11 12 students that are from -- residents of Eaton, but they've never 13 attended Eaton schools. They previously were homeschooled. 14 And really -- as documented in letters of support from teachers, parents, and community members, we believe that the 15 16 Hope Learning Center is in the best interest of the community. 17 CHAIRMAN LUNDEEN: Elaine? 18 MS. BERMAN: So Douglas County is the authorizer for Hope, correct? 19 20 MS. O'MARA: Correct. 21 MS. BERMAN: Do you need an MOU with Eaton to 22 operate there?
- MS. O'MARA: Yes. Yes, because Hope -- in the
- Online Act, because Hope has learning centers different than
- 25 some of the other online schools -- other blended online



- 1 schools that have drop-in centers or other facilities, Hope is
- 2 required to have a learning center with Eaton in order to
- 3 operate. I'm sorry, an MOU with Eaton, in order to operate a
- 4 learning center.
- 5 MS. BERMAN: And how many -- remind us how
- 6 many students are in the learning center?
- 7 MS. O'MARA: That learning center has 130
- 8 students, kindergarten through 12<sup>th</sup> grade.
- 9 MS. SMILEY: 169 right now, average of 130.
- 10 Over the past year, since 2005, it's been an average of 130.
- 11 This year we have 169 students.
- 12 MS. O'MARA: Thank you, sorry about that.
- MS. BERMAN: And with the exception of three
- 14 students, they are all from the Greeley School District?
- 15 MS. O'MARA: The majority of them are from
- 16 Greeley, I think there's one or two from Windsor.
- MS. BERMAN: Okay, thank you.
- 18 CHAIRMAN LUNDEEN: Okay. And I think we're
- 19 probably out of time. We can come back and ask questions of
- 20 both sides as we move further on throughout. But we will now
- 21 call Eaton School District for the allotted 15 minute
- 22 presentation, again, Carey will give you a five minute heads-
- 23 up.
- MR. NORRIS: Thank you, Mr. Chairman,
- 25 Commissioner of State Board. Trust me, I won't come close to



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- 1 my 15 minutes. Thank you for allowing me the opportunity to 2 speak. I do not plan on reiterating every point of my letter. 3 I'm sure you've read the material, and I will be happy to 4 answer any questions you may have. 5 As I stated in my rebuttal letter, we have not 6 hired an attorney to argue this, as we feel our funds can be better spent on educating the students within our school 7 8 district. I have also learned over my many years in education 9 that it does not pay to argue with attorneys, as you've seen in the papers provided by both sides on this issue. 10 I will try again to briefly point out our concerns to the State Board. 11 12 First and foremost, Eaton schools believe in 13 local control, and having a say in the education of the 14 students within the boundaries of the school district. If the 15 Eaton Board of Education really believed that Hope Online was 16 filling a need that Eaton School District cannot fill, they 17 would certainly look at -- look at it. It is truly not -- if 18 this is truly not a local control issue, like Hope Online
  - Eaton School Board did discuss this at the January  $13^{\rm th}$ , 2014 School Board meeting, and voted unanimously to decline to enter into a memorandum of understanding, and directed the superintendent to send a letter to the Colorado

should just be told what educational institution will be moving

claims, then most everything else is a moot point, and we

into our district and when.



1 Department of Education requesting that Hope Online not be 2 allowed in the district. And no, Hope Online did not receive a 3 personal invitation to that meeting. Should I have done that? 4 Probably. But we also post our agenda online, and throughout 5 the district, and they could have been there. I did invite 6 them via letter on February 27th, 2014 to the March Board 7 meeting if they wanted to present anything. More importantly, Hope Online knew the Board 8 opposed this three years ago. They -- excuse me -- they could 9 10 have come to the Board at any time over the past three to six years, to present their -- the positives of being in our school 11 12 district, but never have. We've had very little communication 13 with Hope Online over the last few years -- over the past 14 years, other than many CORA demands from them. I am -- I am on their statewide mailing list, and receive some communication 15 16 about their overall program, but we have received very little 17 about this particular site. 18 When it comes to at-risk students in our 19 district, we provide online classes that is taught at the 20 school with an individual in charge to work with the at-risk 21 students. Do we satisfy all of the schools -- all of the 22 students and parent's needs? As much as we try, this is does 23 not happen. We have students that choose to attend neighboring 24 districts, or even choose other online options. My point is 25 that there is already in place plenty of opportune -- options

for students in our district that want something different.



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2 If the comments by Hope Online are true, and 3 they do not have to prove how this will benefit the students in 4 the Eaton community, and the entire burden of proof is on the 5 school district to prove how this multidistrict program is 6 contrary to the interest of the pupil/parents community or school district, which they say we have done, then I ask you 7 not to even give the school district the option. That's where 8 9 they -- they talked about, don't force us to sign it. I think the attorney said that, well, because we wanted the State Board 10 11 to sign for us, we're in favor it. No. Just don't force us to 12 sign it. 13 Has Hope Online been a detriment to our school 14 Has Hope Online been any kind of a positive to district? No. 15 our school district? No. The biggest beneficiary of Hope 16 Online is the church building that is housing the program. 17 Since they are serving mostly the population of the Greeley 18 School District, it only makes sense that by moving into the Greeley Evans School District, many more potential students can 19 20 benefit from their program. 21 In closing, I really feel like David versus 22 Goliath when it comes to Eaton versus Hope Online and Douglas 23 County Schools. This is a battle we have lost both times --24 two times -- but still strongly believe that Eaton schools and 25 their district board know what is best for the students that



- 1 live in our district. Thank you again, Mr. Chairman and State
- 2 Board for allowing me the opportunity to share our concerns on
- 3 this issue. I will be happy to answer any questions that you
- 4 have.
- 5 CHAIRMAN LUNDEEN: Pam?
- 6 MS. MAZANEC: Where is the learning center
- 7 located in -- in -- in relation to Eaton schools?
- 8 MR. NORRIS: It's on the very north edge of
- 9 our school district.
- 10 MS. MAZANEC: Is it close to schools?
- 11 MR. NORRIS: Any Eaton schools? No. Well --
- 12 UNIDENTIFIED VOICE: It's pretty small.
- MR. NORRIS: It's -- yeah. Yeah, we don't
- 14 have a lot of schools. Most all of our schools are right in
- 15 the town of Eaton itself. We have a small school, Galeton,
- which is ten miles to the east. So I would say Hope Online is
- 17 located -- you guys may know better -- about six miles -- six
- 18 to seven miles north of Eaton.
- 19 MS. MAZANEC: So you said that Hope Online is
- 20 not a detriment; you also said it's not a benefit. Is it
- 21 really -- I'm trying to understand your -- your resistance. Is
- 22 it just because it was not a decision made by Eaton School
- 23 District --
- MR. NORRIS: Yes.
- 25 MS. MAZANEC: -- to allow Hope Online in your



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1 district? But it's not detrimental to your district, or your 2 students, or your parents, or your community? 3 MR. NORRIS: But I've said in an earlier 4 letter, I think probably what Hope Online does -- and I think 5 I've told Heather this, it -- it serves a purpose, it really 6 does. But does it serve a purpose to Eaton school students? I do not believe it does. So I'm -- I'm not trying to say Hope 7 8 Online in general is a bad thing, I'm just saying it doesn't 9 fit our district. 10 MS. MAZANEC: All right, so your entire 11 resistance is that it wasn't Eaton School District's decision? 12 MR. NORRIS: A local control. Yes. CHAIRMAN LUNDEEN: Jane, I haven't looked your 13 way. A question? Go ahead, and then I'll come back to you. 14 15 MS. GOFF: Good morning, thank you --16 (Overlapping) 17 MR. NORRIS: Good morning. 18 MS. GOFF: -- for being here. You mentioned communications and updates, and that you're on the -- the 19 20 statewide newsletter -- on the newsletter. But other than 21 that, when you talk about communications, being that Douglas 22 County is the authorizer, would -- or does Douglas County have 23 a role in communicating?

MR. NORRIS: I have not received anything from

Douglas County. Most every thing is flyers that Heather sends



2 MS. MAZANEC: Is that -- may I ask? 3 CHAIRMAN LUNDEEN: Please, yes, go ahead. MS. MAZANEC: Heather or -- knowing that 5 Douglas County has authorized other Hope schools in other 6 districts and such, do you -- are you -- have you operated 7 under standard procedure, or standard practices for you to do 8 the communicating with -- with the various communities in which 9 those schools are located? Or does Douglas County have -- have any role at all in at least coordinating some communications? 10 11 MS. O'MARA: No. Because Hope enters directly 12 into the MOU with the school district, Hope directly sends all 13 of the information to the school district. So we send -- we 14 send a monthly -- approximately a monthly newsletter that we 15 send to each of the superintendents. We also send annually, 16 after the October count, information about the students that 17 are enrolled, the number of students, and where they are 18 located. And we send that to each member of the school district. 19 20 And when we submit the MOU, the MOU request is 21 actually dually signed by myself and a representative from 22 Douglas County School District. But again, because our 23 relationship is direct, Hope communicates directly, there is no 24 reason that a superintendent or somebody from a school 25 district, if they had a question that I couldn't answer, or if

out to everybody that's involved with Hope Online.



- 1 they wanted to reach out directly to the Douglas County School
- 2 District, that they wouldn't be available to answer those
- 3 questions.
- 4 MS. MAZANEC: Okay, thank you.
- 5 CHAIRMAN LUNDEEN: Marcia?
- 6 MS. NEAL: Heather, concerning attending a
- 7 School Board meeting, have you ever considered that? Going to
- 8 one of their board meetings to present?
- 9 MS. O'MARA: I mean, frankly, I haven't,
- 10 because our students -- as I mentioned before, our student are
- 11 not from the Eaton School District. I know we're located
- 12 within the border, and Dr. Miller did invite me to the March
- 13 meeting, but told me clearly in that note that there was
- 14 nothing that I could say, or present, that would change their
- 15 minds. So in my opinion, that wasn't the best use of my time.
- MS. NEAL: Thank you.
- 17 MS. O'MARA: But I would be happy to do that
- if they would invite me and be interested in hearing what we
- 19 do.
- MR. NORRIS: And just from my point, as a --
- 21 being a superintendent for 23 years, I never tell anybody that
- 22 I know what the Board is going to do. No different than the
- 23 commissioner tries to say what you guys are going to do,
- 24 present, and it's up to the board to make up their minds.
- 25 UNIDENTIFIED VOICE: He knows better.



1	UNIDENTIFIED VOICE: You don't know Robert
2	very well.
3	MR. NORRIS: Oh, okay, I'm sorry.
4	CHAIRMAN LUNDEEN: It's like catching lighting
5	in a bottle. Okay, I think Elaine had a question. No?
6	MS. BERMAN: Not right now.
7	CHAIRMAN LUNDEEN: Okay. Angelika, go ahead.
8	MS. SCHROEDER: I'm having a little trouble
9	with the David versus Goliath characterization here. So help
10	me out, because this is a different world than it was 20 years
11	ago, because of choice and online schools, et cetera. But I
12	don't I don't quite see the characterization.
13	MS. NORRIS: It's we're we're a pretty
L4	(indiscernible) entity.
L5	MS. SCHROEDER: Who is David and who is
16	Goliath?
17	MS. NORRIS: You don't see that? Well, if
18	sitting up here, and I'm going against an attorney and Douglas
19	County Schools, which is probably 100 size the time the size
20	of Eaton, and an attorney you know, do we feel this is a
21	battle we can win? Probably not. But to answer your question
22	
23	MS. NEAL: He's David.
24	MS. NORRIS: We're the David.

MS. SCHROEDER: Well, we've certainly had



examples of a school district that can demonstrate that it's 1 2 not in the interest of their students, parents, or community, 3 and I don't know that we've ever -- I don't recall that we've ever worried about what the size of the district was, or the 5 size of the school. So I'm going to suggest that that's 6 actually not the issue. The size of the two different 7 organizations is not the issue. The issue really is about co-8 existing in a community. Not terribly dissimilar than if you 9 had a private school that was sited within Eaton. And I'm 10 assuming you don't have such? 11 MR. NORRIS: We don't have a private or a 12 charter school. 13 MS. SCHROEDER: But you would again have 14 students that are not under your --MR. NORRIS: But those students would be 15 16 within the school district. That would be a big difference. 17 MS. SCHROEDER: Gotcha. 18 CHAIRMAN LUNDEEN: Other -- other questions, 19 comments? So I'm just going to say, as I look at this, it's 20 fairly narrow what we have the ability to do in this particular 21 circumstance. And it's -- and it's pretty prescriptive, as I 22 understand it, in what Eaton is required to do in order for us 23 to say, yeah, that's -- that makes sense. You basically have to tell us in some specific way, why this is not in the best 24 25 interest of the -- the community, the school, the students.



1 And you're specifically saying, well, on that point, I -- I concede. So I don't see that -- I mean, this is my argument --2 3 I don't see that we have much choice but to say, you know, for the third time, you need to enter into an MOU with Hope. So that's my observations on this. 5 6 UNIDENTIFIED VOICE: Well, I guess before -- I -- I'd like to start making my statements. I guess I'd like to 7 hear from -- from Tony, from his perspective, just so we have 8 the full --9 CHAIRMAN LUNDEEN: Sure, absolutely. 10 11 UNIDENTIFIED VOICE: The full scope. 12 MS. NEAL: Tony is looking puzzled. 13 MR. DYL: Okay, well, just a couple 14 clarifications: Although Eaton does have to give a statement 15 of reasons why it is rejecting the MOU, the burden of proof in 16 this particular case before the State Board, is actually on 17 Hope Online to demonstrate that -- that Eaton's decision was 18 contrary to the best interests of pupils, parents, school 19 district, or community. That is a fairly open standard; it allows you to essentially re-judge the issue afresh. And I 20 21 believe that it gives you a great deal of discretion in terms 22 of -- in terms of how you weigh those separate factors. I 23 don't know, unless there's more -- a more specific question? 24 UNIDENTIFIED VOICE: A couple of questions:

Can you -- can somebody remind us the last time this came



1	before the State Board, because it sounds like we've
2	UNIDENTIFIED VOICE: 2011.
3	UNIDENTIFIED VOICE: 2011.
4	UNIDENTIFIED VOICE: I don't remember.
5	UNIDENTIFIED VOICE: And you've been
6	superintendent for a while in Eaton?
7	MR. NORRIS: Yeah, this is my ninth year.
8	UNIDENTIFIED VOICE: And just so I have a
9	frame of reference number of students in Eaton?
10	MR NORRIS: K-12; 1850. Eighteen hundred and
11	fifty students.
12	UNIDENTIFIED VOICE: I had another question,
13	Tony, but it has gone into cyber space.
14	MS. NEAL: It will come back.
15	CHAIRMAN LUNDEEN: Okay, other questions?
16	MS. SCHROEDER: Yeah, now now I do.
17	CHAIRMAN LUNDEEN: There we go, Angelika
18	that's good.
19	(Overlapping)
20	MS. SCHROEDER: Okay, now I am confused. It
21	is the responsibility of Hope Online to show that failure to
22	enter into an MOU is not detrimental to the kids of Eaton
23	School District? I'm I'm lost now. Because I I've been
24	basically thinking I keep thinking that it was up to Eaton
25	to demonstrate that it was not a benefit or that it was a



- 1 detriment -- I got it backwards.
- 2 MR. DYL: No, the -- the burden of proof, and
- 3 what that really means is, 50 percent plus one. It's a
- 4 preponderance of the evidence standard. So Hope is required to
- 5 prove by a preponderance of the evidence, that the decision not
- 6 to enter into an MOU is contrary to the best interest of the
- pupils, parents, community, or school district.
- 8 MS. SCHROEDER: And if it doesn't make any
- 9 difference, which is what we've heard?
- 10 MR. DYL: That's -- that's ultimately a
- 11 factual question for this board to decide. Not necessarily a
- 12 legal question.
- 13 CHAIRMAN LUNDEEN: Well now -- you're
- 14 confusing me now.
- 15 (Overlapping)
- 16 UNIDENTIFIED VOICE: I know, you've got us --
- 17 CHAIRMAN LUNDEEN: So I'm reading from one of
- 18 your documents that you presented to us previously, that when
- 19 refusing to enter into an MOU with Hope, the district must
- offer valid reasons why it is not in the best interest of
- 21 pupils, parents, community, or local district. So square me
- 22 back up with what I'm reading, that you had presented to me
- 23 previously. Or presented to us previously.
- MR. DYL: That was actually a confidential
- 25 analysis of the different arguments of the parties. And how

UNIDENTIFIED VOICE: I wanted the -- someone



- 1 they -- how they stack up and -- and my -- my take on the 2 different arguments offered by Hope, and offered by Eaton. 3 CHAIRMAN LUNDEEN: Pox on me for a clumsy lout. 4 5 UNIDENTIFIED VOICE: But to clarify, what 6 you're saying right now, is that it is Hope's burden to prove 7 that the failure to enter into an MOU, is contrary to the interests of the Eaton School District? 8 9 MR. DYL: Well, of and -- and -- this is what gives you a great deal of discretion -- the -- the statute uses 10 11 the term "or", so --12 UNIDENTIFIED VOICE: Uses the term what? 13 MR. DYL: Uses the term "or"; a disjunctive. 14 So I think you're looking at whether or not Eaton's decision 15 was contrary to the best interest of the pupils, or the 16 parents, or the community, or the school district. This 17 actually does allow you, as you make your determination, to 18 weigh those -- those different factors involved in making this decision. 19 20 UNIDENTIFIED VOICE: May we read from the 21 statute directly, please? I don't know if -- (indiscernible). 22 UNIDENTIFIED VOICE: What?
- 25 (Overlapping)

here to read from the statute directly.

23



1 MS. O'MARA: If I may -- if I may, I have a 2 section highlighted here. If you take a look at 22-30.7-111, 3 subsection -- let's see here --UNIDENTIFIED VOICE: 6B. 4 5 MS. SMILEY: 6B. "If the State Board 6 determines...", so this is what you guys get to decide, "that a 7 school district's decision...", their decision, "to refuse to 8 enter into an MOU was contrary to the best interest of the pupils, parents, community, or school district, the State Board 9 10 shall issue an order directing the school district to enter into a final MOU with a multidistrict online school." 11 12 And so here, as Hope has stated in it's brief 13 and in reply documents, it has attached letters of parents of 14 students, employees of the learning center -- one of which is a resident of Eaton -- all of the reasons why the continued 15 16 operation of Hope would be in the best interest of the pupils, 17 the parents, the community, and the district. And if Hope were 18 not allowed to continue operation for the upcoming school year, 19 that's 169 students that are going to be displaced. That's a 20 business that's going to be closed and employees that are going 21 to lose their jobs. 22 So quite frankly, for us to be able to pull it 23 together and get a learning center moved for the upcoming 24 school year? Not likely to happen. There's too much that goes 25 into it for it happen for the upcoming school year. So I think



1 those facts present a compelling argument, regardless of who 2 has the burden of proof. We can meet it. If -- if that's what 3 the -- you guys decide the statute requires -- the statute 4 clearly requires the district to have a reasonable basis to 5 deny our request, and the reasonable basis can only -- only be based on the fact that the continued operation of it would be 6 contrary. And they haven't been able to do that. They just 7 8 don't want us in their district. But they have not provided any evidence that it's contrary to the best interest of any of 9 10 those groups. Thank you. 11 CHAIRMAN LUNDEEN: Other questions? 12 MS. NEAL: Shall we set a date for next year? 13 UNIDENTIFIED VOICE: You can, Marcia. 14 MS. NEAL: It just seems to be going -- an 15 ongoing -- and while I certainly understand it's a matter of 16 honor, or whatever it is, the fact is that you're not entering 17 into the MOU as you were directed. And therefore, I move to 18 reverse the decision of the local Board of Education on the 19 ground that it is in the best interest of the pupils, school 20 district, or community to enter into an MOU with Hope Online, 21 and direct the local Board to enter into an MOU with Hope 22 within 30 days of today's date. 23 CHAIRMAN LUNDEEN: Is there a second? 24 we have two doctors seconding. Take your -- take your pick.

So I will ask the staff to call the rule.



1	UNIDENTIFIED VOICE: No, can we make any			
2	discussion?			
3	CHAIRMAN LUNDEEN: Sure, absolutely, please.			
4	UNIDENTIFIED VOICE: Because (indiscernible).			
5	CHAIRMAN LUNDEEN: So there is a motion, and a			
6	second. The floor is open for further discussion. Please, go			
7	ahead.			
8	UNIDENTIFIED VOICE: Thank you, thank you. So			
9	I very much respect your perspective of local control. Where			
10	I'm struggling is is the fact that the vast majority of			
11	students I mean, almost all of them, come from another			
12	school district. I might come down differently if it was the			
13	opposite, but I don't really see how this impacts your school			
14	district very much, if at all, except for the three students.			
15	And I think you said the three students did I hear you			
16	correctly? The three students don't even attend?			
17	UNIDENTIFIED VOICE: Never attended.			
18	UNIDENTIFIED VOICE: Never have attended.			
19	Who's collecting the PPR on that?			
20	MS. SMILEY: When I say they never attended,			
21	those students never attended the Eaton School District prior.			
22	Before they were residents of Eaton, they were in Windsor, and			
23	they were homeschooled, and then they moved			
24	(Overlapping)			
25	UNIDENTIFIED VOICE: They moved directly			



1	MS. SMILEY: They moved to the Easton school
2	district and enrolled in Hope.
3	UNIDENTIFIED VOICE: I see. I thought you
4	meant they never attended Hope.
5	MS. SMILEY: No.
6	UNIDENTIFIED VOICE: Thank you for clarifying
7	that. So I I I very much respect your position on local
8	control, but I'm going to be voting for this motion.
9	CHAIRMAN LUNDEEN: Other comments? Further
10	discussion? Staff, please call the roll.
11	MS. MARKEL: Elaine Gantz Berman?
12	MS. BERMAN: It's "aye", right?
13	CHAIRMAN LUNDEEN: It's affirmative.
14	MS. NEAL: Yes.
15	MS. BERMAN: Aye, thank you.
16	MS. MARKEL: Jane Goff?
17	MS. GOFF: Aye.
18	MS. MARKEL: Paul Lundeen?
19	CHAIRMAN LUNDEEN: Aye.
20	MS. MARKEL: Pam Mazanec?
21	MS. MAZANEC: Aye.
22	MS. MARKEL: Marcia Neal?
23	MS. NEAL: Aye.
24	MS. MARKEL: Dr. Scheffel?

MS. SCHEFFEL: Yes.



1		MS. MARKEL: Dr. Schroeder?
2		MS. SCHROEDER: Yes.
3		CHAIRMAN LUNDEEN: Motion carries. Thank you
4	very much.	
5		MS. NEAL: Thank you. Thank you all.
6		UNIDENTIFIED VOICE: Thank you for coming.
7		UNIDENTIFIED VOICE: Thank you.
8		MS. NEAL: Very enlightening discussion.
9		UNIDENTIFIED VOICE: Yeah, it was interesting.
10		UNIDENTIFIED VOICE: Thank you.
11		UNIDENTIFIED VOICE: I like female attorney's,
12	by the way.	
13	(Overlapping	)
14		UNIDENTIFIED VOICE: Tony didn't hear.
15		CHAIRMAN LUNDEEN: Next item on the agenda is
16	the Commissioner	r's report.
17	(Overlapping	)
18		UNIDENTIFIED VOICE: Can we have a short
19	break?	
20		CHAIRMAN LUNDEEN: We'll take a short break.
21	Two minute and 3	37 second break.
22	(Meeting ad	journed)
23		
24		



1	CERTIFICATE
2	I, Kimberly C. McCright, Certified Vendor and
3	Notary, do hereby certify that the above-mentioned matter
4	occurred as hereinbefore set out.
5	I FURTHER CERTIFY THAT the proceedings of such
6	were reported by me or under my supervision, later
7	reduced to typewritten form under my supervision and
8	control and that the foregoing pages are a full, true and
9	correct transcription of the original notes.
10	IN WITNESS WHEREOF, I have hereunto set my hand
<b>l</b> 1	and seal this 25th day of February, 2019.
12	
13	/s/ Kimberly C. McCright
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