



**COLORADO**  
Department of Education

# 21<sup>st</sup> CCLC Summer 2018 Subgrantee Orientation and Training

Shiloh House Family Pavilion  
July 10, 11, & 12, 2018

# Meet the team!

**Katy Anthes**

Colorado Commissioner of Education

**Misti Ruthven**

Executive Director of Innovation and Pathways

**Judith Martinez**

Director of Dropout Prevention and Student Re-engagement

**Dana Scott**

21<sup>st</sup> CCLC State Coordinator and Program Supervisor

**Cody Buchanan**

21<sup>st</sup> CCLC Lead Consultant

**Mandy Christensen**

21<sup>st</sup> CCLC Lead Consultant

**Juliana Rosa**

Research and Evaluation  
Consultant

**Marti Rodriguez**

Lead Grants Fiscal Analyst

# 21<sup>st</sup> CCLC State Office

## We are here to help!



### Role of 21<sup>st</sup> CCLC State Office:

- Conduct strategic visioning for the program
- Assure state and local compliance and quality assurance with federal law
- Develop RFAs through competitive grant competitions
- Budget state-level funds
- Design state-level program evaluation
- Provide professional development at state and local levels
- Give final approval of all budgets, modifications to State Performance Measures, and issuance of compliance findings

# Get to know your Lead Consultants

## 21<sup>st</sup> CCLC CDE Lead Consultants:

- Single points of contact for 21<sup>st</sup> CCLC subgrantees at the state
- Provide technical assistance and coaching
- Help subgrantees navigate compliance expectations
- Support high quality programming at all 21<sup>st</sup> CCLC centers
- Conduct regular onsite visits
- Review data submissions and End of Year Reporting Surveys
- Provide the initial review of subgrantee budgets



# Evaluation Implementation and Assistance

Research and Evaluation Consultant for the 21<sup>st</sup> CCLC program:

- Leads evaluation and monitoring design process to support quality and compliance at the local and state levels
- Available to provide subgrantees with resources, best practices recommendations, and technical assistance related to evaluation



# Fiscal Oversight

## Lead Grants Fiscal Analyst:

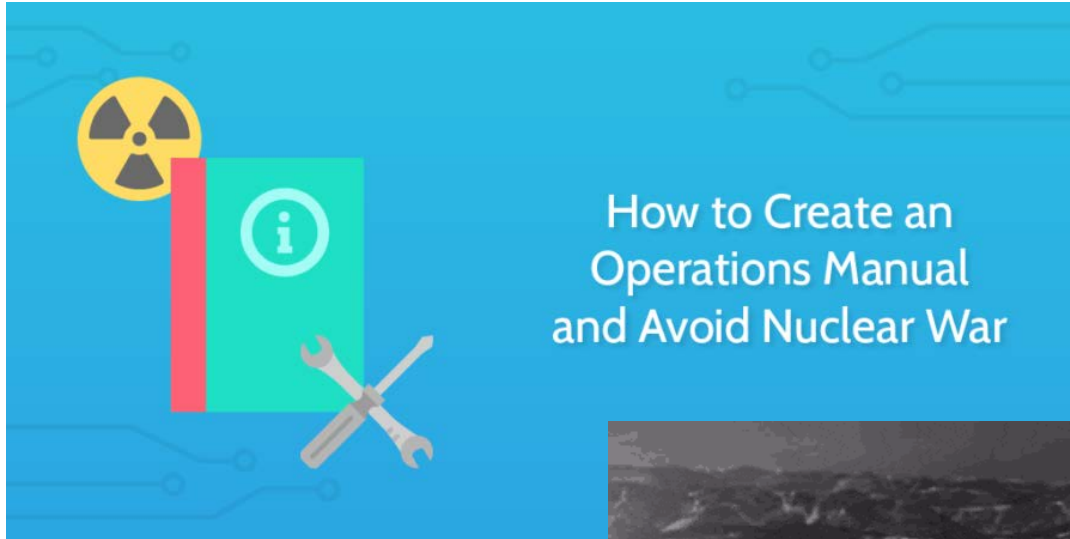
- Responsible for monitoring the fiscal management of 21<sup>st</sup> CCLC grants
- Includes processing Requests for Funds (RFFs), Annual and Interim Financial Reports (AFRs and IFRs), and Grant Award Notices (GANs)
- Advises the 21<sup>st</sup> CCLC office on allowable expenditures, state and federal fiscal compliance issues, and other issues relating to fiscal
- Authorization is necessary for final budget approvals







# Don't be intimidated by the manual!



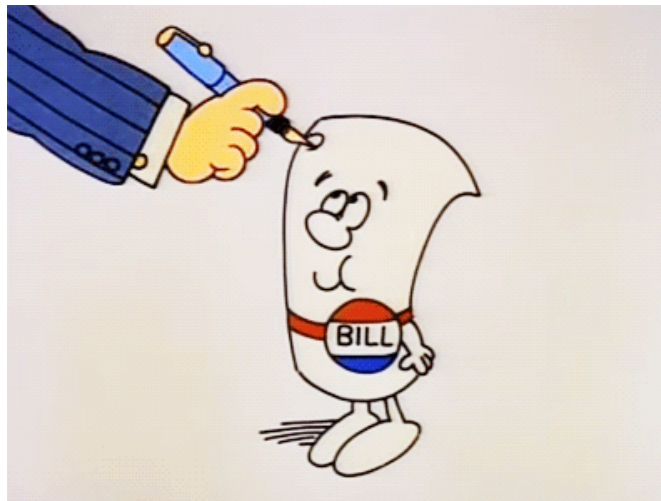
How to Create an  
Operations Manual  
and Avoid Nuclear War





# 21<sup>st</sup> CCLC at the National and State Level

- In 2001, NCLB authorized CDE to administer the 21<sup>st</sup> CCLC grant program
- 21<sup>st</sup> CCLC provides multi-year grant funding to establish or expand out-of-school time programming to K-12 students
- Priority is given to students attending:
  - Low performing and high poverty schools across the state
- Reauthorization in 2015 through: **ESSA – Title IV, Part B**



# What is a 21<sup>st</sup> CCLC?



- A “community learning center” is an entity that:
- Assists students to meet the challenging State academic standards by providing the students with academic enrichment activities and other activities during non-school hours or periods when school is not in session
  - 21<sup>st</sup> CCLCs:
    - Reinforce and complement academic programs of the school
    - Target the students’ academic needs and align with school day instruction
    - Offers families of students served active and meaningful engagement in their children’s education, including opportunities for literacy and related educational development

# 21<sup>st</sup> CCLC Purpose



The purpose of the 21<sup>st</sup> Century Community Learning Center (CCLC) program is to provide opportunities for communities to establish or expand out-of-school time or extended day activities that focus on:



- Improved academic achievement such as...
- Enrichment services that reinforce and complement the academic program and focus on building essential skills such as...
- Offer families of students served by Community Learning Centers opportunities for active and meaningful engagement in their children's education such as...



# 21<sup>st</sup> CCLC Federal and State Accountability



- All levels of the 21<sup>st</sup> CCLC grant program are accountable for reporting on the outcomes of the program
- USDOE uses a system called 21APR to collect performance data from states and reported to Congress
- CDE collects this performance data directly from subgrantees, and submits it to USDOE through 21APR
- CDE has the option to report student outcome data to the federal government in three forms; student grades, standardized test results, and teacher surveys
- CDE is also charged with ensuring ongoing compliance through regular program and fiscal monitoring and reporting. More to come on this subject...

# 21<sup>st</sup> CCLC National Data and Resources

21<sup>st</sup> CCLC supports the following nationwide:

- 1.7 million students (of note, for every student in afterschool, 2 more would participate if a program were available)
- 183,461 family members
- 11,512 school-based and community centers

Afterschool Alliance Factsheets and other resources:

[www.afterschoolalliance.org/researchFactSheets.cfm](http://www.afterschoolalliance.org/researchFactSheets.cfm)

# 21<sup>st</sup> CCLC in Colorado



- As of 7/1/18, CO initiated eight individual cohorts of subgrantees
- Currently there are two active 21<sup>st</sup> CCLC grant cohorts
- Cohort VII is in Year 4 of their five-year grant cycle
- Cohort VIII is beginning Year 1 of their three-year grant cycle
- Cohort VIII subgrantees are eligible for renewability in Years 4 and 5 if they meet the exemplar program and fiscal criteria



# 21st CCLC in Colorado

170 total grants given to date (through competitive grant processes) serving hundreds of thousands of students

In FY16-17 the program served: # of Subgrantees?  
Centers? Students? Regular Attendees? Family Members?

- 55 subgrantees with 103 centers
- 23,974 students
- 6,698 regular attendees
- 3,612 family members





# Positive Results!



- Teachers who completed FY16-17 end-of-year surveys for regular students noted improvements in academic performance and behavior:
  - 76% of students were rated as improving in academic performance
  - 73% improved participation in class
  - 66% showed improvement in being attentive in class
  - 66% demonstrated improvement in coming to school motivated to learn
- In addition, the student success stories and reflections provided positive examples of student growth, both academically and socially, and benefits for families.



# Managing Your Grant: Your Approved Application

The approved application is your strategic plan and road map throughout the grant cycle:

- Be familiar with the information in it
- Keep your implementation chart handy
- Know your state Performance Measures
- Provide the services, professional development and partnerships you stated in the application
- Start thinking about evaluation today
- Contact your 21<sup>st</sup> CCLC Lead Consultant if changes should occur that alters the content of your approved application
- Fiscal is your friend - Program is your friend- connect and stay connected!
- Read emails from the 21<sup>st</sup> CCLC state office

# Managing Your Grant: 21<sup>st</sup> CCLC Assurances

## 21<sup>st</sup> CCLC Assurances:

- In order to receive federal funds subgrantees must sign off on a number of assurances
- Assurances can be found in the RFA for each individual cohort
- Assurances must be adhered to throughout the grant cycle in order to remain in compliance and eligible for continued funding
- It is important that all organization, district, school, and program staff members in funded programs are familiar with the assurances that are relevant to their positions



# Managing Your Grant: 21<sup>st</sup> CCLC Subgrantee Meetings

GREAT THINGS HAPPEN  
**WHEN PEOPLE  
COME TOGETHER.**

## Subgrantee Meetings:

- Subgrantees are required to attend a one-time grant orientation at the beginning of the grant cycle
- In each year of the grant, subgrantees are required to participate in two annual trainings held by the CDE's 21<sup>st</sup> CCLC team, generally in the fall and the spring
- Subgrantees trainings are designed to update subgrantees on 21<sup>st</sup> CCLC policies and procedures at the state and federal levels, provide relevant professional development, and provide opportunities for networking with fellow subgrantees
- The program director and primary fiscal contact are expected to attend these trainings
- Costs associated with attendance at these trainings (mileage, per diem, hotel, etc.) should be built in to the program budget

# Managing Your Grant

## Approved Application

- Programmatic roadmap
- Defines parameters (target population, schedule, numbers served)

## State Performance Measures

- All grant activities should tie to one or more PMs
- Subgrantees track, report, and share outcomes

# Managing Your Grant (continued)

## Partnering for Quality





# Managing Your Grant (continued)

## Sustainability

- Starts on Day One
- Quality Matters
- Identifying Champions
- Sharing Successes
- Sustainability Plan



# Implementing Your Grant: Required Hours

Required hours are the hours that the 21<sup>st</sup> CCLC is “open” in any given week:

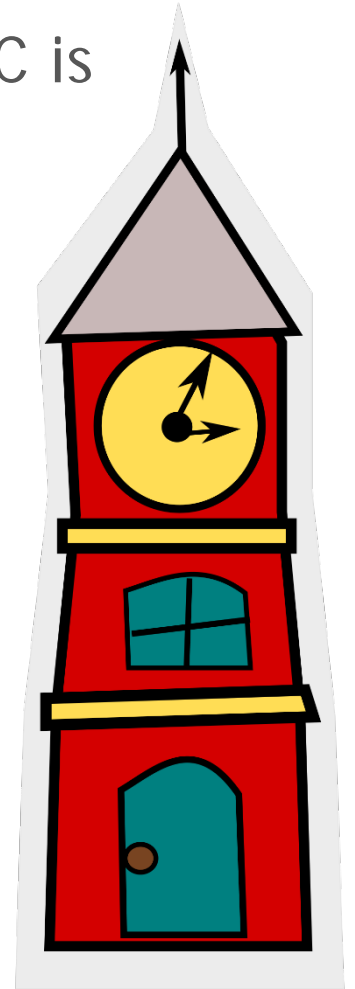
- Inclusive of any parent and family or weekend programming offered.
- Programs running during the same time block are only counted once towards the required hours.

Cohort VII:

- Must average 14 hours per week.

Cohort VIII:

- Must have at least 12 hours per week.



# Implementing Your Grant: Required Hours (continued)

## Summer Programming

- 21<sup>st</sup> CCLC programs are also required to conduct summer programming in each program year.
- **Cohort VII:** Not obligated to a specific number of hours - required to provide the programing described in their approved grant application.
- **Cohort VIII:** Minimum of 75 hours of programming each summer.



# Implementing Your Grant: Participants

## Eligible Participants

- Services are prioritized for students described in the “target population” section of the grant application.

## Counting Participants

- **Unduplicated:** Any participant (student or family member) that attends any programming session
- **Regular Attendee:** Any student that attends 30 days or more of programming during the academic year
- **Average Daily Attendance:** Average number of unduplicated students attending during a specific month or year



# Implementing Your Grant: Enrollment

## Drop-In Enrollment

- Open to all students in the target population who have registered and who are attending the program on a regular or semi-regular basis at their discretion.

## Rostered Enrollment

- Programs have a designated number of spots available for participants in the program, and a roster of students who are enrolled in the program and expected to attend on a regular schedule.



# Implementing Your Grant: Important Dates

View the Important Dates document online at CDE's 21<sup>st</sup> CCLC Website [www.cde.state.co.us/21stcclc](http://www.cde.state.co.us/21stcclc).

## Reporting Requirements

- End-of-Year Report
- Data Collection

## Fiscal Deadlines

- IFRs/AFRs
- Budget Revisions

## Event Reminders

- 21<sup>st</sup> CCLC State Trainings
- National Afterschool Events





# Human Resources in Your Program

## Building Your team:

- Identifying Staffing Needs
- Recruiting and Retaining Staff
- Sharing Staff Members





# Building Your Team (continued)

## Ongoing Support

- Professional Development
- Performance Management
- Program Handbooks
- Organizational Chart



# Program Monitoring

## Goals of Program Monitoring:

- Compliance
- Implementation Efforts
- Program Quality

## Program Monitoring Activities:

- Reviewing and Approving Fiscal and Program Reports
- Desk Reviews
- Site Visits

# Program Monitoring

## Program Site Visits

- **Implementation and Monitoring:** Assessment of compliance of your program to ensure the effective use of federal dollars.
- **Program Quality:** CDE staff will observe the centers using the Out-of-School Time Observation Instrument.
- **Student and Parent Voice:** CDE may conduct focus groups or brief survey collections with youth and adults served by the program.



# Data Collection and Reporting

Track and collect the data to demonstrate progress made towards participation and outcome goals:

- **Data Reporting System:** Staffing, schedules, partnerships, student demographics, participation, teacher surveys, state assigned student identification numbers (SASIDs)
- **Qualtrics:** Other online surveys and End-of-Year Reporting

# Federal Reporting and Monitoring

## Grant and Center Level Process Tracking

- Track and report on subgrantee level and center level characteristics through Data Management System

## Teacher Surveys

- Collect Teacher Surveys for each student who attended a program for 30 days or more and report aggregate results to CDE

## State Assigned Student Identifiers

- Submit SASIDs for every student served in the program

# State Evaluation and Reporting

## End-of-Year Reporting

- **Performance Measure Ratings:** Rate objectives and provide quantitative evidence
- **Share Successes and Challenges:** Student stories and open ended responses
- **Implementation:** Self-assessment of program implementation
- **Continuation Application:** Projection for upcoming year and completed funding chart

# State Evaluation and Reporting

## Optional State Evaluation:

- **Mid-Year Exemplar Survey with Continuation Application Cohort VIII):** Apply for an additional two years of funding in Year 3.
- **Exit Interviews:** CDE staff will close out grants by conducting a phone interview during the last year of funding.



# Local Evaluation

## Develop and Implement an Evaluation Plan:

- High Quality Program
- Outcomes and Impact
- Identify Program Strengths
- Identify Specific Recommendations for Program Improvement

# Monitoring and Evaluation Timeline

Data Collection Type	Year 1	Year 2	Year 3	Year 4	Year 5
Compliance and Fiscal Monitoring /Desk Reviews	X	X	X	X	X
Program Site Visits		X		X	
Sustainability Plan		X			
Grant and Center Level Process Tracking	X	X	X	X	X
Teacher Surveys	X	X	X	X	X
State Assigned Student Identifiers*	X	X	X	X	X
End-of-Year Reporting	X	X	X	X	X
Local Evaluations and Reporting*	X	X	X	X	X

**\*Note:** Required for Cohort VIII, recommended for Cohort VII

Materials will be posted on our webpage at  
<https://www.cde.state.co.us/21stcclc>.

# Essentials of Fiscal Management - 21<sup>st</sup> CCLC Grant



*You were awarded the grant!!*

# Let's Get Started

Budget Document

Grant Award Letter / Notice (GAL or GAN)

Request for Funds (RFF)

Uniform Grant Guidance (UGG)

- Allowable Expenditures
- Vendors and Partners
- Program Income

Interim Financial Reports (IFRs)

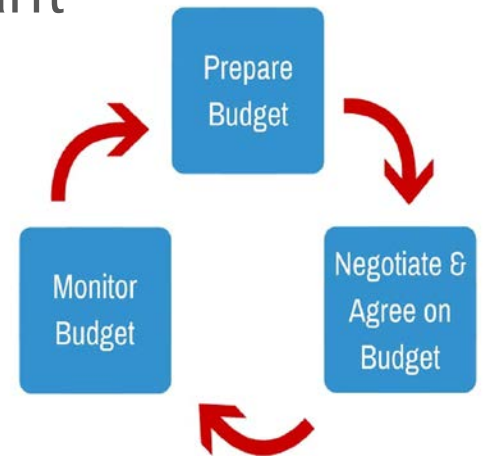
Annual Financial Report (AFRs)



# Budget

The 21<sup>st</sup> CCLC budget document will be a 12-month record of each program's activity – what you planned, what was changed, and, finally, what was actually spent.

To ensure compliance with the Uniform Grant Guidance §200.61 Internal Controls – the budget document provides CDE with your agency's ability to set out a projected plan for the upcoming year. It must be a team effort and it must be monitored to ensure revisions, if needed, are submitted in a timely manner.



# Grant Award Letter / Notice (GAL or GAN)

Effective July 1, 2018, CDE will be issuing grant award documents that are written as a contract. In previous years, CDE issued a one page award document - now you will be receiving a 26 page contract.

## Major Differences for CDE:

- CDE is required to have wet signatures on our original documents, PDF documents will be e-mailed to districts.
- CDE and programs are required to maintain all contracts over life of grant.



# Grant Award Letter / Notice (GAL or GAN) (continued)

## Major Differences for Subgrantees:

- Non-profits are required to submit verification of insurance prior to receiving grant award document - this is an annual requirement.
- Non-profits are required to return a signed copy of the contract before the Request for Funds (RFF) form will be released.
- CDE will be mailing all Grant Award Documents to the Non-profit via certified mailings for signature by the agency's authorized representative.
- Non-profits will be required to return the signed document to CDE via certified mailing.
- Upon receipt of the signed grant award document, the RFF will be released.



# Requests for Funds (RFFs)

- The 21<sup>st</sup> CCLC grant is a reimbursement grant.
- Only the authorizer is able to submit an RFF to CDE. Authorizers can be districts, non-profits, or institutes of higher education.
- Schools cannot submit an RFF to CDE - they are required to work with their authorizer.
- The Office of Grants Fiscal processes the 21<sup>st</sup> CCLC payments as well as all other competitive grants awarded by CDE on the 15<sup>th</sup> of every month.
- It typically takes two weeks from the 15<sup>th</sup> to receive your reimbursement via check.



# Uniform Grant Guidance (UGG) – 2 C.F.R. Part 200

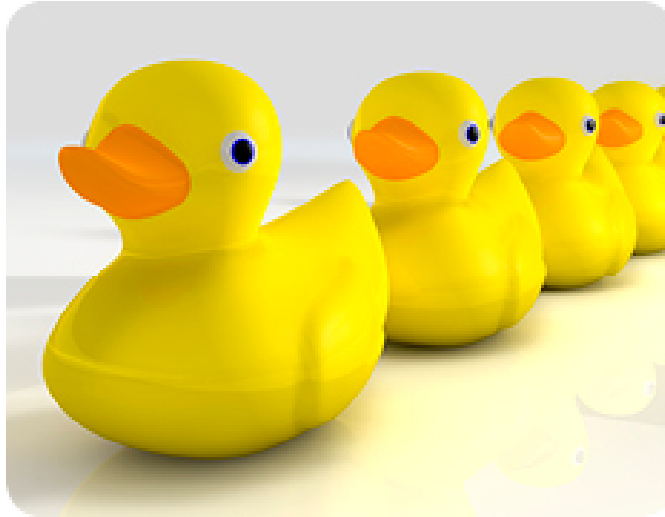
The Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards  
This is binding for anyone receiving federal funding.

## Sections:

- Subpart A - Acronyms and Definitions
- Subpart B - General Provisions
- Subpart C - Pre-Award Requirements and Contents of Federal Awards
- Subpart D - Post Federal Award Requirements - Standards for Financial and Program
- Subpart E - Cost Principles
- Subpart F - Audit Requirements

<https://www.gpo.gov/fdsys/granule/CFR-2014-title2-vol1/CFR-2014-title2-vol1-part200/content-detail.html>

## In Closing – Get Your...



Someone has to be responsible for administering the grant, complying with regulations, and reporting to CDE.

Establishing a strong working relationship from the beginning will help ensure compliance with the processes and programming.

# Interim Financial Reports (IFRs) Annual Financial Reports (AFRs)

The 21<sup>st</sup> CCLC grant requires Interim Financial Reports (IFRs) be submitted by:

- October 1, 2018: 07/01/18 – 09/30/18 Expenditures
- January 15, 2019: 07/01/18 – 12/31/18 Expenditures
- March 1, 2019: 07/01/18 – 02/18/19 Expenditures

These reports are to be generated from your accounting system and the following must be included:

- Budget – as reflected on approved budget with CDE
- Expenditures to Date
- Encumbrances
- Remaining Funds

# Interim Financial Reports (IFRs)

## Annual Financial Reports (AFRs) (continued)

### Interim Financial Reports

- IFRs will be reviewed to ensure programs are on track for expending 21<sup>st</sup> CCLC funds;
- Determine if there are any significant variances from the approved budget to actual expenditures; and
- Review funds requested to ensure only funds that have been expended have been drawn down.

### Annual Financial Reports

- The Annual Financial Report (AFR) is the report of total expenditures for the year.
- Due September 30, 2019. This is a federal requirement.
- This report will reflect the amount of funds not obligated for the year.



# Questions? Call us!