

Planning to Plan Note catcher

Element	Suggested Processes	Current Status	Next Steps	Tools
Determine Dramatic Improvement Approach (if dramatic improvement is needed)	<ul style="list-style-type: none"> • Evaluate district performance • Analyze root causes • Determine community readiness • Evaluate district capacity • Select approach 			
Gather and Organize Data	<ul style="list-style-type: none"> • Consider the required reports and suggested local data sources. • Access available state reports. • Inventory available local performance data. • Develop data analysis plan (using drilling down questions) • Inventory available local perception and program data. • Create a data sources calendar. 			

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Identifying Significant Trends and Prioritizing Needs	<ul style="list-style-type: none"> • Use required state reports and appropriate local data reports • Focusing on performance indicators (and sub-indicators) identify related questions about performance. • Consider relevant data reports/views for each. • Interact with the data (measures) creating visual points of reference. • Look for things that pop out, patterns over time • Capture a list of fact statements (significant trends). • Identify indicators/subindicator areas where the district did not at least meet state/federal expectations. • Prioritize observations in these areas. • Write priority observations as priority needs. • Capture trends and priority needs in the Data Analysis Worksheet. 			

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Identifying Root Cause	<ul style="list-style-type: none"> • Build common understanding of what are root causes • Identify questions about the priority needs. • Generate explanations (brainstorm). • Categorize/ classify explanations. • Narrow (eliminate explanations over which you have no control). • Prioritize. • Get to root cause(s). • Validate with other data. • Capture root causes of priority needs in the Data Analysis Worksheet. 			

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Writing the Data Narrative	<ul style="list-style-type: none"> • Identify critical elements of the data narrative (process planning team engaged in, data used, description of trends, priority needs, root causes, and verification of root causes) • A small group (or individual) generates a draft of data narrative based on data analysis and root causes analysis notes. • Reach consensus among all planning participants that the narrative: 1)tells the “data story” for the district; and 2)meets state criteria • Revise data narrative as needed. 			
Identify Annual Targets	<ul style="list-style-type: none"> • Focus on priority needs • Review state and local expectations • Determine timeframe • Determine progress needed in first two years • Describe annual targets for two years. 			
Identify interim measures	<ul style="list-style-type: none"> • Identify available assessment or performance measures administered during the school year. • Specify how frequently data will be available • Specify what metrics will be used. 			

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Development of Major Improvement Strategies (Action Steps, Timeline, Resources)	<p>Dramatic Change Approach:</p> <p><i>FY10-11 Action Step examples:</i></p> <ul style="list-style-type: none"> • Engage in a comprehensive qualitative review of the district. • Engage in dialogue with community stakeholders about options available. • Evaluate leadership capacity (school and district level) • Determine a change approach. • Select change partner(s). • Establish data monitoring structures. <p>Incremental Change Approach:</p> <ul style="list-style-type: none"> • Develop a theory of action • Identify associated major improvement strategies. • Engage in a force-field analysis (related to the major improvement strategy). • Identify and prioritize action steps associated with each major improvement strategy. • Characterize the key personnel, resources and timeline for implementing each action step. 			

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Identify Implementation Benchmarks	<ul style="list-style-type: none"> • Review the data sources calendar. • For each major action step, identify: <ul style="list-style-type: none"> ○ what data will be collected, ○ when, ○ by whom and ○ when it will be available to be analyzed. 			
Plan Progress Monitoring	<ul style="list-style-type: none"> • Develop a calendar for when the data from interim measures will be analyzed and interpreted. • Develop a calendar for when the data from implementation benchmarks will be analyzed and interpreted. • Determine who (staff members) will monitor progress at the school and district levels, and when. 			