QUARTERLY FINANCIAL STATEMENT TRAINING January 24, 2023

Glenn Gustafson &

Mark Rydberg School Finance Managers

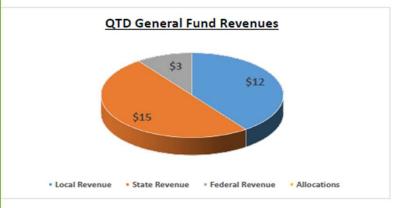


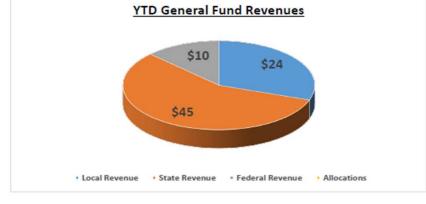


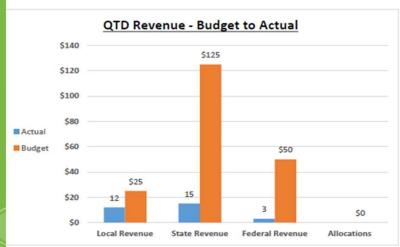
Quarterly Financial Statements

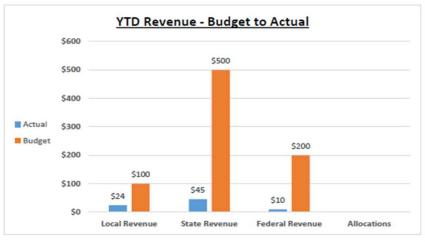
District Name

Quarterly Financial Summary General Fund 9/30/2022









Quarterly Financial Template on webpage-Far Bottom Left



Statutory Requirement

CRS - 22-45-102 (b)

- (b) The board of education of each school district shall review the financial condition of said school district at least quarterly during the fiscal year. The board shall require the secretary, treasurer, or any employee who has duties which relate to the fiscal affairs of said school district to submit a financial report covering the fiscal actions involving the general fund, and other funds that the board may request, at least quarterly. At a minimum, the report shall include:
 - (I) The actual amounts spent and received as of the date of the report from each of the several funds budgeted by the district for the fiscal year, expressed as dollar amounts and as percentages of the annual budget;
 - (II) The actual amounts spent and received for each fund for the same period in the preceding fiscal year, expressed as dollar amounts and as percentages of the annual budget;
 - (III) The expected year-end fund balances, expressed as dollar amounts and as percentages of the annual budget; and
 - (IV) A comparison of the expected year-end fund balances with the amount budgeted for that fiscal year.



What is the value of a quarterly financial statement?

School Finance Professional

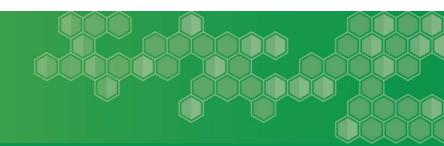
- High level analysis of revenue and expenditure trends
- Communications and coordination with Supt
- Strategically address requirements and needs
- Builds confidence with BOE, staff and community

Superintendent and Board of Education

- Trust, credibility & respect for you!
- Minimizes surprises
- Facilitates conversations about challenges
- "Shares" financial responsibility
- Reminds others about the complexity of your job



Logistics and Timing



- Try to finalize quarter-end statements within 45 days of quarter end
- Where does it go?
 - Board of Education (usually not an action item)
 - Financial Transparency website
 - Sometimes on EMMA for bond/cop issues





1. Decide on a format

- a. Does your district already have a compliant template?
- b. CDE template located under Statutory Compliance and Reporting Located bottom left section of

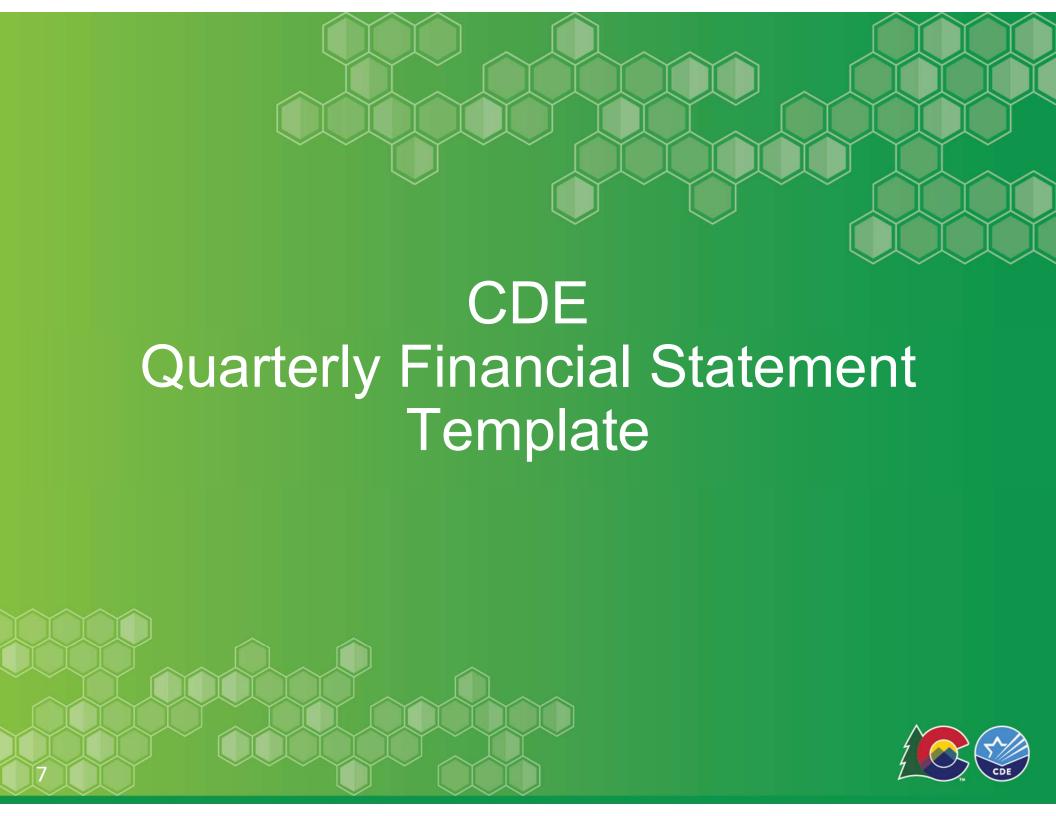
https://www.cde.state.co.us/cdefinance

- · School Finance Templates
 - Budget Model
 - Bank Reconciliation
 - Bank Reconciliation Full Year
 - Quarterly Financial Statements

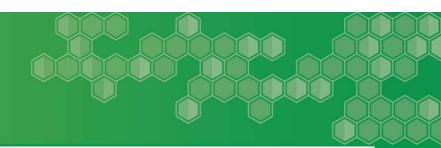
1. Decide on what you want to include with your report

- a. Should include all funds and meet statutory requirements
- b. Can include optional information
- c. Check Registers or Not?





Format - Similar to Budget Template



<u>District Name</u> Quarterly Financial Summary General Fund 9/30/2022

Revenues
Local Revenue
State Revenue
Federal Revenue
Allocations
Total Revenues

Expenditures by Program

Instructional Services
Pupil Services
Instr. Staff Support
General Administration
School Administration
Business Services

Business Services Maintenance & Operations Transportation Services

Central Services
Other Services

Total Expenditures

Other Financing Uses Transfers Out Total Other Financing Uses

Income (Loss)

Audited/Estimated Fund Balance, Beginning of Year

Fund Balance, End of Period

		FIRST	22-2.		
1st QUARTER		1/4 x Annual	UAI	KIEK	%
Actual		Budget		Variance	Used
Actual		Duuget		variance	Oseu
12		25		(13)	48.00
15		125		(110)	12.00
3		50		(47)	6.00
		0		0	N/
\$ 30	\$	200	\$	(170)	15.00
20		125		105	16.00
10		49		39	20.41
5		6		1	83.33
3		3		0	100.00
2		3		1	66.67
5		5		0	100.00
3		6		3	50.00
4		3		(1)	133.33
2		1		(1)	200.00
0		0		0	N/
\$ 54	5	201	\$	147	26.87
0		0		0	N/
\$ -	\$	-	\$	-	N/
\$ (24)	S	(1)	5	(23)	

YTD			FY 22 YEAR-TO		ATE		FY 21-22 1st QUARTER
Actual Budget Variance Recvd or Used	YTD		Annual			Percentage	
24 100 (76) 24.00% 45 500 (455) 9.00% 10 200 (190) 5.00% N/A \$ 79 \$ 800 \$ (721) 9.88% \$ 20 500 480 4.00% 10 196 186 5.10% 5 25 20 20.00% 3 12 9 25.00% 2 10 8 20.00% 3 12 9 25.00% 3 22 10 8 20.00% 3 22 19 13.64% 4 10 6 40.00% 2 5 3 40.00% 2 5 3 40.00% 2 5 3 40.00% 2 5 3 40.00% 2 5 3 40.00% 2 5 5 3 40.00% 2 5 5 3 40.00% 2 5 5 3 40.00% 2 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5			Budget		Variance		
45 500 (455) 9.00% 10 200 (190) 5.00% N/A \$ 79 \$ 800 \$ (721) 9.88% \$ 20 500 480 4.00% 10 196 186 5.10% 5 25 20 20.00% 3 12 9 25.00% 2 10 8 20.00% 5 20 15 25.00% 3 22 19 13.64% 4 10 6 40.00% 2 5 3 40.00% 0 0 0 N/A \$ 54 \$ 800 \$ 746 6.75% \$ \$ 0 N/A \$ - \$ - \$ - \$ - \$ N/A \$ 25 \$ - \$ 25 N/A \$							
45 500 (455) 9.00% 10 200 (190) 5.00% N/A \$ 79 \$ 800 \$ (721) 9.88% \$ 20 500 480 4.00% 10 196 186 5.10% 5 25 20 20.00% 3 12 9 25.00% 2 10 8 20.00% 5 20 15 25.00% 3 22 19 13.64% 4 10 6 40.00% 2 5 3 40.00% 0 0 0 N/A \$ 54 \$ 800 \$ 746 6.75% \$ \$ 0 N/A \$ - \$ - \$ - \$ - \$ N/A \$ 25 \$ - \$ 25 N/A \$		24	100		(76)	24 00%	
10 200 (190) 5.00% N/A \$ 79 \$ 800 \$ (721) 9.88% \$ 20 500 480 4.00% 10 196 186 5.10% 5 25 20 20.00% 3 12 9 25.00% 2 10 8 20.00% 5 20 15 25.00% 3 22 19 13.64% 4 10 6 40.00% 2 5 3 40.00% 2 5 3 40.00% 2 5 3 40.00% 5 5 3 6 746 6.75% \$ \$ 54 \$ 800 \$ 746 6.75% \$ \$ 0 N/A \$ \$ - \$ - \$ - \$ N/A \$ \$	1						
\$ 79 \$ 800 \$ (721) \$ 9.88% \$ \$ \$ \$ \$ 20 \$ 500 \$ 480 \$ 4.00% \$ \$ \$ 10 \$ 196 \$ 186 \$ 5.10% \$ \$ \$ 25 \$ 20 \$ 20.00% \$ \$ 3 \$ 12 \$ 9 \$ 25.00% \$ 2 10 \$ 8 \$ 20.00% \$ 5 \$ 20 \$ 15 \$ 25.00% \$ 3 \$ 22 \$ 19 \$ 13.64% \$ 4 \$ 10 \$ 6 \$ 40.00% \$ 2 \$ 5 \$ 3 \$ 40.00% \$ 2 \$ 5 \$ 3 \$ 40.00% \$ 0 \$ 0 \$ 0 \$ N/A \$ \$ \$ 54 \$ 800 \$ \$ 746 \$ 6.75% \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1						
\$ 79 \$ 800 \$ (721) 9.88% \$ 20 \$500 480 4.00% 10 196 186 5.10% 5 25 20 20.00% 3 12 9 25.00% 2 10 8 20.00% 5 20 15 25.00% 3 22 19 13.64% 4 10 6 40.00% 2 5 3 40.00% 2 5 3 40.00% 5 5 3 6 746 6.75% \$ \$ 54 \$ 800 \$ 746 6.75% \$ \$ 0 N/A \$ \$ - \$ - \$ - \$ N/A \$ \$ 25 \$ - \$ 25 N/A \$	1	10	200				
20 500 480 4.00% 10 196 186 5.10% 5 25 20 20.00% 3 12 9 25.00% 2 10 8 20.00% 5 20 15 25.00% 3 22 19 13.64% 4 10 6 40.00% 2 5 3 40.00% 2 5 3 40.00% 5 5 4 \$ 800 \$ 746 6.75% S - \$ - \$ - \$ N/A \$ - \$ - \$ - \$ N/A \$ 25 \$ - \$ 25 N/A \$	S	79	\$ 800	5			s -
10 196 186 5.10% 5 25 20 20.00% 3 12 9 25.00% 2 10 8 20.00% 5 20 15 25.00% 3 22 19 13.64% 4 10 6 40.00% 2 5 3 40.00% 0 0 0 N/A \$ 54 \$ 800 \$ 746 6.75% \$ N/A \$ - \$ - \$ - \$ N/A \$ 25 \$ - \$ 25 N/A \$	•	,,	000	-	(, 22)	3.557	•
10 196 186 5.10% 5 25 20 20.00% 3 12 9 25.00% 2 10 8 20.00% 5 20 15 25.00% 3 22 19 13.64% 4 10 6 40.00% 2 5 3 40.00% 0 0 0 N/A \$ 54 \$ 800 \$ 746 6.75% \$ N/A \$ - \$ - \$ - \$ N/A \$ 25 \$ - \$ 25 N/A \$					722	2,225	
5 25 20 20.00% 3 12 9 25.00% 2 10 8 20.00% 5 20 15 25.00% 3 22 19 13.64% 4 10 6 40.00% 2 5 3 40.00% 0 0 0 N/A \$ 54 \$ 800 \$ 746 6.75% \$ \$ 0 N/A \$ 0 N/A	1						
3 12 9 25.00% 2 10 8 20.00% 5 20 15 25.00% 3 22 19 13.64% 4 10 6 40.00% 2 5 3 40.00% 0 0 0 N/A \$ 54 \$ 800 \$ 746 6.75% \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1						
2 10 8 20.00% 5 20 15 25.00% 3 22 19 13.64% 4 10 6 40.00% 2 5 3 40.00% 0 0 0 N/A \$ 54 \$ 800 \$ 746 6.75% \$ 0 N/A \$ - \$ - \$ - \$ N/A \$ 25 \$ - \$ 25 N/A	1						
5 20 15 25.00% 3 22 19 13.64% 4 10 6 40.00% 2 5 3 40.00% 0 0 0 N/A \$ 54 \$ 800 \$ 746 6.75% \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1						
3 22 19 13.64% 4 10 6 40.00% 2 5 3 40.00% 0 0 0 N/A \$ 54 \$ 800 \$ 746 6.75% \$ \$ 0 N/A \$ \$ - \$ - \$ - \$ N/A \$ \$ 25 \$ - \$ 25 N/A \$	1				_		
4 10 6 40.00% 2 5 3 40.00% 0 0 0 N/A \$ 54 \$ 800 \$ 746 6.75% \$ \$ 0 N/A \$ - \$ - \$ - \$ N/A \$ \$ 25 \$ - \$ 25 N/A \$	1						
2 5 3 40.00% N/A S 54 S 800 S 746 6.75%	1	3	22		19	13.64%	
0 0 0 0 N/A 6.75% \$	1						
S 54 S 800 S 746 6.75% S O N/A S - S - S - N/A S 25 S - S 25 N/A S	1	2	5		3	40.00%	
S - S - S - N/A N/A S S 25 N/A S		0	0		0	N/A	
S - S - S - N/A S S 25 N/A S	\$	54	\$ 800	\$	746	6.75%	\$ -
S - S - S - N/A S S 25 N/A S							
S - S - S - N/A S S 25 N/A S					0	N/A	
	\$	-	\$ -	\$	-		\$ -
	s	25	s -	5	25	N/A	\$ -
\$ 25 \$ - \$ 25							
15 25 \$ - \$ 25 115				_		,	
	\$	25	5 -	\$	25		\$ -

Footnotes:

(1)

(2)

(3)



Footnotes

Balance Sheet Items

District Name
Quarterly Financial Summary
General Fund
9/30/2022

Expenditures by Object
Salaries
Employee Benefits
Professional Services
Property Services
Other Services
Supplies & Materials
Capital Outlay
Other Objects
Other Uses

Total Expenditures

UARTER		FY 22-23 YEAR-TO-DATE						FY 22- FIRST QUA		
YTD		Percentage		Annual	YTD	%		nnual		1st QUARTER
ctual	╙	Recyd or Used	Variance	Budget	Actual	Used	Variance	get]	Actual
		21.25%	315	400	85	85.00%	15	100		85
- 1	Ш	22.50%	155	200	45	90.00%	5	50		45
- 1	П	30.00%	35	50	15	115.38%	(2)	13		15
- 1	Ш	20.00%	20	25	5	83.33%	1	6		5
- 1	П	20.00%	20	25	5	83.33%	1	6		5
- 1	П	40.00%	30	50	20	153.85%	(7)	13		20
- 1	Ш	12.00%	22	25	3	50.00%	3	6		3
- 1	Ш	40.00%	15	25	10	166.67%	(4)	6		10
		N/A	0			N/A	0	0		
4	\$	23.50%	612	800 \$	188	94.00%	12	200 \$	\$	\$ 188

Footnotes:

- (1) (2)
- (3)

District Name
Balance Sheet
General Fund
9/30/2022

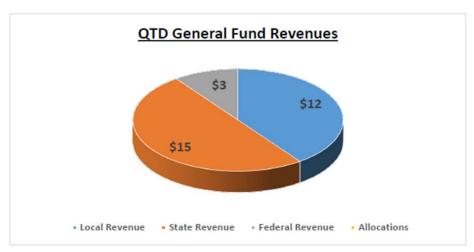
	FY 22-23	FY 21-22
Assets		
Cash and investments		
Receivables		
Prepaid expenses		
Due to other Funds		
Total Assets	\$0	\$0
Liabilities	·	
Accounts Payable		
Accrued Salaries		
Deferred Revenue		
Due to other funds		
Total Liabilities	\$0	\$0
Fund Equity Restricted		
Unassigned		
Total Fund Equity	\$0	\$0
Total Liabilities and Fund Equity	\$0	\$0

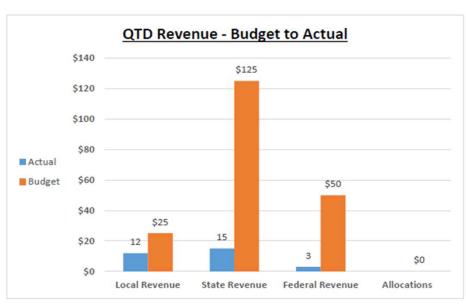


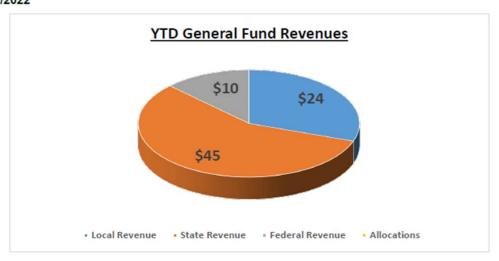
Footnotes

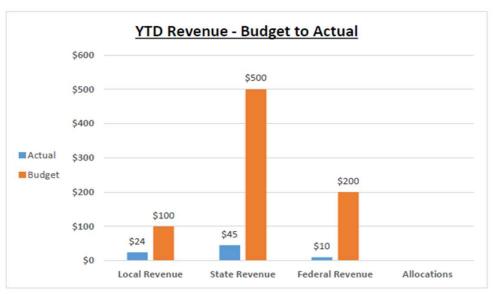
Sample Graphs/Charts

<u>District Name</u> Quarterly Financial Summary General Fund 9/30/2022



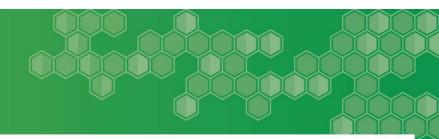




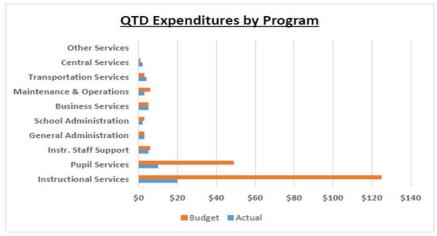


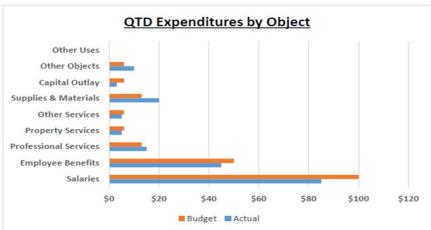


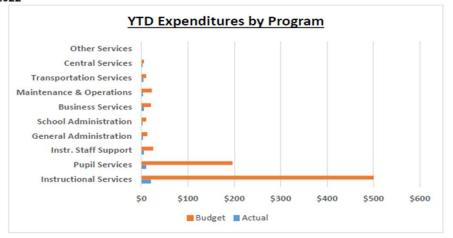
Sample Graphs/Charts

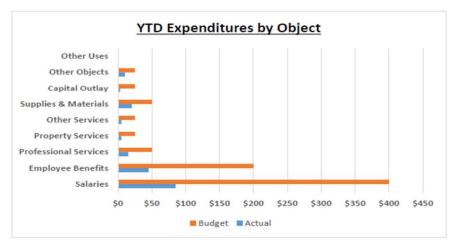


<u>District Name</u> Quarterly Financial Summary General Fund 9/30/2022

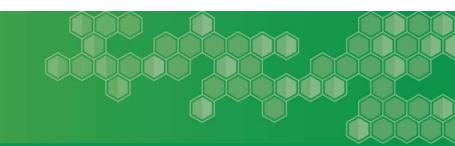












1. First Tab of the Spreadsheet is the Instructions, cell by cell

Tab	Column	Row	Instruction
Cover	D	9	Insert official district name.
Cover	B-L	2-5	Change color to district colors.
Cover	E	14	Type in correct fiscal year.
Cover	F	26	Insert District Logo.
Cover	С	40-48	Type in District address, names & date.
TOC	All	All	Delete the tabs for funds that your district doesn't use and change the Table of Contents accordingly. There is no summary tab so ok to delete or "hide" the tab.
All Fund Tabs	Р	All	Fill in previous year information from your G/L system, which should tie to yoru audit.
All Fund Tabs	L	All	Fill in your adopted budget amounts from the District budget or system.
All Fund Tabs	K	All	Fill in you YTD actuals from your system.
All Fund Tabs	К	39	Fill in your Audited Fund Balance from your audited financial statements.
All Fund Tabs	F	All	Fill in your QTD actuals for each Fund.

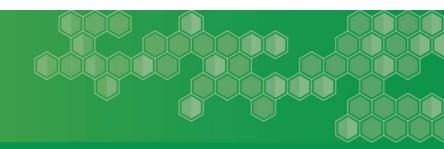




All Fund Tabs	R	All	Add a footnote number for unusual variance. Look for percentages that are either much higher or lower than that point in the year. Remember that each quarter represents 25% of the fiscal year. Pay special attention to salaries and benefits that are exceeding the normal percentage since these expenditures typically don't change month from quarter to quarter.
All Fund Tabs	D	45-?	Add an explanation that coorresponds to the footnote number for each numerically designated footnote.
All Fund Tabs	K&L	80-93	Balance Sheets are not REQUIRED but are strongly encouraged, but Fund Balance IS required. Especially cash and other important balance sheet items.
All Fund Tabs	K&L	80-93	Add Balance Sheet Amounts for the applicable period. Remember, the Balance Sheet is only the last day of the quarter. Feel free to add more detail and/or delete unnecessary rows.
All Fund Tabs	All	All	Make sure all amounts tie to either the General Ledger, which should tie to the budget and/or audited financial statements.
Suppl Info	All	All	This is an optional sectiona and may be deleted
Staffing	All	All	This is an optional sectiona and may be deleted
LTD	All	All	This is an optional sectiona and may be deleted
All Fund Tabs	All	All	Check for broken links or formulas.







 Once completed, proof every single page. This is a complex spreadsheet designed to fit many different districts with different funds and account codes. Look for broken links. Make sure totals are linking properly.

4.	Save	and	Save	Often!
т.	Cuvc	and	Ouve	OILCII:

- 5. Once completed, depending on your version of Excel and PDF, print to pdf as follows:
 - a. File Save as Adobe PDF Add All Tabs Remove Budget String File tab Convert to PDF.

OR

- File Print (select a pdf printer) Print entire notebook in PDF.
- You now have a complete quarterly financial statement document with all required elements.
- Don't forget:
 - a. Change Cover page to current period
 - b. Post to Financial Transparency webpage
 - c. Submit to your District's Board of Education in your district's normal manner
 - Many districts use the consent part of the Board Agenda, which is fine.



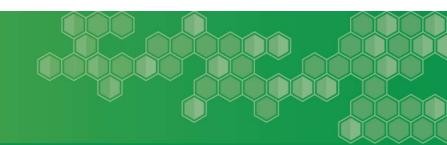


Examples of Optional Items





Examples of Optional Items



- General Fund Revenue Detail
- General Fund Expenditure Detail
- Student Activity Fund Account Balances
- Long-Term Debt Detail
- FTE Comparisons (Budget to Actual) My favorite
- Contingency Fund Transfers
- Check Registers (ugh)



General Fund Revenue Detail Example

Colorado Springs School District 11 General Fund Revenues March 31, 2021

		Third Qtr	1/4 x Annual		Percent	YTD	Annual		Percent
REVENUES	Acct #	Actual	Budget	Variance	Received	Actual	Budget	Variance	Received
Local Sources									
Property Taxes	111000	27,546,443	14,456,070	13,090,373	190.55%	27,054,282	57,824,278	(30,769,996)	46.79%
SO Taxes	112000	4,344,543	3,532,416	812,127	122.99%	13,118,894	14,129,665	(1,010,771)	92.85%
Property Taxes Delinquent	114000	14,766	40,000	(25,234)	36.92%	88,359	160,000	(71,641)	55.22%
Abatements & Credits	114100	(55,385)	(94,394)	39,009	58.67%	(148,746)	(377,574)	228,828	39.40%
Tuition - Individuals	131000	138,891	-	138,891	N/A	138,891	-	138,891	N/A
Summer School	131100	-	8,000	(8,000)	0.00%	-	32,000	(32,000)	0.00%
Tuition - Montessori Program	131400	26,244	41,024	(14,780)	63.97%	44,770	164,097	(119,327)	27.28%
Tuition - Excess Costs	132300	22,717	8,750	13,967	259.62%	22,717	35,000	(12,283)	64.91%
Investment Income	151000	17,885	60,951	(43,066)	29.34%	149,566	243,803	(94,237)	61.35%
Gate/Door Athl Revenue	171000	-	-	-	N/A	43,629	-	43,629	N/A
Board Approved Fees	174000	29,412	35,000	(5,588)	84.03%	64,967	140,000	(75,033)	46.41%
Tesla Child Care Revenue	183100	47,904	46,148	1,756	103.81%	127,430	184,590	(57,160)	69.03%
Other Revenue - Local	190000	56,306	39,128	17,178	143.90%	147,449	156,511	(9,062)	94.21%
Misc Local Revenue-field trips	190001	3,493	21,250	(17,757)	16.44%	8,518	85,000	(76,482)	10.02%
Misc Local Revenue-Bus Repair	190002	-	750	(750)	0.00%	-	3,000	(3,000)	0.00%
Misc Revenue-CSEA Sal/Bene	190005	27,893	1,250	26,643	2231.44%	56,166	5,000	51,166	1123.32%
Misc Revenue - GED Testing Fee	190006	235	1,250	(1,015)	18.80%	1,241	5,000	(3,759)	24.82%
Rentals/Leases	191000	188	25,000	(24,812)	0.75%	19,426	100,000	(80,574)	19.43%



General Fund Expenditure Detail Example

Colorado Springs School District 11

General Fund Expenditures March 31, 2021

		First Qtr	1/4 x Annual		Percent		YTD	Annual		Percent
EXPENDITURES	Acct #	Actual	Budget	Variance	Used	4	Actual	Budget	Variance	Used
Salaries & Benefits	A=====================================		<u></u>					·		
Reg Salaries - Admin	011010	2,872,734	2,887,332	14,598	99.49%	8	3,564,269	11,549,328	2,985,059	74.15%
Reg Salaries - Teachers	011020	24,356,780	25,373,971	1,017,191	95.99%	64	1,836,153	101,495,883	36,659,730	63.88%
Reg Salaries - Professionals	011030	2,206,707	2,110,079	(96,628)	104.58%	6	5,458,557	8,440,317	1,981,760	76.52%
Reg Salaries - Parapros	011040	2,128,360	2,618,398	490,038	81.28%		5,347,744	10,473,590	4,125,846	60.61%
Reg Salaries - Clerical	011050	2,102,822	2,119,360	16,538	99.22%	6	5,245,506	8,477,441	2,231,935	73.67%
Reg Salaries - Crafts/Trades	011060	3,381,486	3,717,174	335,688	90.97%	10	,197,367	14,868,696	4,671,329	68.58%
Temp Salaries - Administrators	012010	38,182	8,807	(29,375)	433.54%		70,725	35,228	(35,497)	200.76%
Temp Salaries - Teachers	012020	644,650	953,791	309,141	67.59%	1	,234,420	3,815,164	2,580,744	32.36%
Temp Salaries - Professionals	012030	18,878	16,958	(1,920)	111.32%		41,223	67,832	26,609	60.77%
Temp Salaries - Parapros	012040	42,020	80,582	38,562	52.15%		89,983	322,326	232,343	27.92%
Temp Salaries - Clerical	012050	87,001	166,361	79,360	52.30%		209,751	665,442	455,691	31.52%
Temp Salaries - Crafts/Trades	012060	-	6,492	6,492	0.00%		6,714	25,966	19,252	25.86%
OT Salaries - Parapros	013040	889	337	(552)	263.80%		1,154	1,346	192	85.74%
OT Salaries - Clerical	013050	13,817	42,402	28,585	32.59%		44,323	169,609	125,286	26.13%
OT Salaries - Crafts/Trades	013060	85,527	90,765	5,238	94.23%		198,825	363,059	164,234	54.76%
Add Salaries - Administrators	015010	30,117	64,613	34,496	46.61%		107,433	258,451	151,018	41.57%
Add Salaries - Teachers	015020	597,491	1,178,537	581,046	50.70%	1	,800,469	4,714,149	2,913,680	38.19%
Add Salaries - Professionals	015030	-	14,763	14,763	0.00%		30,014	59,050	29,036	50.83%
Add Salaries - Parapros	015040	22,574	78,674	56,100	28.69%		63,845	314,697	250,852	20.29%
Add Salaries - Clerical	015050	5,796	52,039	46,243	11.14%		35,939	208,155	172,216	17.27%
Add Salaries - Crafts/Trades	015060	57,374	24,553	(32,821)	233.67%		128,934	98,212	(30,722)	131.28%
OPEB Salaries - Administrators	016010	-	88,062	88,062	0.00%		-	352,246	352,246	0.00%
OPEB Salaries - Teachers	016020	-	159,328	159,328	0.00%		-	637,310	637,310	0.00%
OPEB Salaries - Clerical	016050	-	66,582	66,582	0.00%		-	266,329	266,329	0.00%
Salaries - RRAF	019150	-	25	25	0.00%			100	100	0.00%
Empl Bene - Administrators	020010	884,555	922,508	37,953	95.89%	2	2,657,538	3,690,030	1,032,492	72.02%
Empl Bene - Teachers	020020	8,169,752	9,247,671	1,077,919	88.34%	24	1,862,835	36,990,682	12,127,847	67.21%
Empl Bene - Professionals	020030	675,934	703,284	27,350	96.11%	2	2,025,096	2,813,135	788,039	71.99%
Empl Bene - Parapros	020040	881,094	1,192,264	311,170	73.90%	2	2,695,908	4,769,055	2,073,147	56.53%
Empl Bene - Clerical	020050	833,829	1,007,670	173,841	82.75%	2	2,558,036	4,030,681	1,472,645	63.46%
Empl Bene - Crafts/Trades	020060	1,260,720	1,482,948	222,228	85.01%	3	3,880,745	5,931,791	2,051,046	65.42%
Workers Compensation	021600	14,824	13,212	(1,612)	112.20%		36,569	52,847	16,278	69.20%
Tuition Reimbursement - ESP	024050	6,763	8,250	1,487	81.98%		11,541	33,000	21,459	34.97%
Mileage Allowance - Admin.	029010	22,943	21,892	(1,051)	104.80%		64,870	87,566	22,696	74.08%
Mileage Allowance - Prof.	029030	3,990	5,419	1,429	73.63%		11,315	21,675	10,360	52.20%
Mileage Allowance - Crafts	029060	225	175	(50)	128.57%		675	700	25	96.43%
Car Insurance Allowance - T/A	029140	_	625	625	0.00%		-	2,500	2,500	0.00%
Total Sal & Ben		51,447,834	56,525,903	5,078,069	91.02%	145	5,518,476	226,103,588	80,585,112	64.36%





Student Activity Fund Balance Example

Colorado Springs School District 11

SSA Balances, by Department

		Department	3/31/2021	3/31/2020
Fund	Dept	Description	SSA Balance	SSA Balance
23	101	Adams Elementary	\$ 10,062.40	\$ 9,400.31
23	102	Audubon Elementary	24,656.79	27,574.65
23	104	Bristol Elementary	10,651.61	10,680.35
23	105	Buena Vista Elementary	21,320.28	25,788.45
23	106	Carver Elementary	3,445.31	3,278.11
23	107	Columbia Elementary	28,160.70	20,443.50
23	108	Edison Elementary	6,655.08	6,734.82
23	109	Chipeta Elementary	40,178.78	50,432.92
23	110	Fremont Elementary	6,472.41	5,902.57
23	111	Grant Elementary	18,458.14	22,417.43
23	112	Henry Elementary	13,666.11	12,846.96
23	113	Howbert Elementary	26,670.36	26,768.99
23	116	Jackson Elementary	9,215.97	11,418.89
23	118	Keller Elementary	17,673.00	13,974.72
23	119	King Elementary	6,521.84	6,888.90
23	122	Martinez Elementary	30,033.45	39,368.74
23	123	Madison Elementary	11,638.14	14,494.22
23	124	Midland Elementary	3,620.80	3,012.64
23	125	Monroe Elementary	9,627.38	8,361.56
23	126	Queen Palmer Elementary	19,890.70	13,196.33
23	127	Penrose Elementary	16,941.35	15,173.44
23	129	Rogers Elementary	5,861.86	3,975.36
23	131	Rudy Elementary	12,776.34	12,077.82
23	132	Steele Elementary	32,145.52	34,445.89



Long-Term Debt Detail Example

Colorado Springs School District 11

Long-Term Debt Payable March 31,2021

Long-Term Debt Payable	March 31,2021	June 30, 2020	Footnotes
General obligation refunding bonds- Series 2006-B	8,000,000 \$	15,610,000	(1)
General obligation refunding bonds- Series 2012	6,890,000	7,420,000	(2)
General obligation refunding bonds- Series 2013	62,500,000	62,560,000	(3)
	77,390,000	85,590,000	
Certificates of participation			
2009 Refunding COP's	-	3,100,000	(4)
2016 COP's	2,955,000	3,420,000	(5)
2019 COP's	12,395,000	13,340,000	(6)
	15,350,000	19,860,000	
Compensated Absences			
Sick leave bank	187,775	187,775	(7)
Long-term sick leave - all funds	991,391	991,391	(7)
	1,179,166	1,179,166	
Total \$	93,919,166 \$	106,629,166	



FTE Categorizations - Budget to Actual Example

Colorado Springs School District 11 FTE Summary - FY21 03/31/21

	EV	/ 19/20 Ado	ated	Г	FY	20/21 Mid-	Vear		
		Budgeted	otcu	L	03/31/21	The state of the s	i cui	Actuals	Budget
	Actual	FTE	Variance		Actual	FTE	Variance	Variance	Variance
Administrators (Included Principals)									
General Funds (10-19)	115.3	114.3	1.0		113.3	116.3	(3.0)	(2.0)	2.0
Food Services (Fund 21)	1.0	1.0	0.0		1.0	1.0	0.0	0.0	0.0
DPGF (Fund 22)	1.0	0.0	1.0		2.0	2.5	(0.5)	1.0	2.5
Capital Reserve (Fund 43)	1.0	1.0	0.0		1.0	1.0	0.0	0.0	0.0
Insurance/Benefits (Fund 64)	0.7	0.7	0.0		0.7	0.7	0.0	0.0	0.0
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	119.0	117.00	2.0		118.0	121.50	(3.5)	(1.0)	4.5
Non-Teaching Professionals (Admin	Type)								
General Funds (10-19)	109.5	111.0	(1.5)		110.4	111.9	(1.5)	0.9	0.9
Food Services (Fund 21)	2.8	3.2	(0.4)		2.8	2.8	0.0	0.0	(0.4)
DPGF (Fund 22)	2.9	2.6	0.3		7.1	7.6	(0.5)	4.2	5.0
Capital Reserve (Fund 43)	7.0	8.0	(1.0)		7.0	8.0	(1.0)	0.0	0.0
Insurance/Benefits (Fund 64)	1.6	1.6	0.0		1.6	1.6	0.0	0.0	0.0
Production Printing (Fund 68)	1.0	1.0	0.0		1.0	1.0	0.0	0.0	0.0
3 (124.8	127.40	(2.6)		129.9	132.90	(3.0)	5.1	5.5
Teachers (Incl LTE's)									
General Funds (10-19)	1,734.3	1,771.3	(37.0)		1,646.0	1,727.9	(81.9)	(88.3)	(43.4)
DPGF (Fund 22)	121.7	133.2	(11.5)		116.9	137.0	(20.1)	(4.8)	3.8
	1,856.0	1,904.5	(48.5)		1,762.9	1,864.9	(102.0)	(93.1)	(39.5)
ESP Employees (T/A's, Bus, Food, S	ecty's)								
General Funds (10-19)	1,107.5	1,173.7	(66.2)		1,009.3	1,164.5	(155.2)	(98.2)	(9.2)
Food Services (Fund 21)	183.1	205.5	(22.4)		171.8	213.5	(41.7)	(11.3)	8.0
DPGF (Fund 22)	36.0	47.4	(11.4)		39.4	45.9	(6.5)	3.4	(1.5)
Capital Reserve (Fund 43)	3.5	3.5	0.0		3.5	3.5	0.0	0.0	0.0
Insurance/Benefits (Fund 64)	2.0	2.0	0.0		2.0	2.0	0.0	0.0	0.0
Production Printing (Fund 68)	13.8	18.0	(4.2)		13.8	18.0	(4.2)	0.0	0.0
Sch/Student Activities (Fd 74)	0.0	0.0	0.0		0.0	0.0	0.0	0.0	0.0
	1,345.9	1,450.1	(104.2)		1,239.8	1,447.4	(207.6)	(106.1)	(2.7)
Total - All Funds									
General Funds (10-19)	3,066.6	3,170.3	(103.7)		2,879.0	3,120.6	(241.6)	(187.6)	(49.7)
Food Services (Fund 21)	186.9	209.7	(22.8)		175.6	217.3	(41.7)	(11.3)	7.6
DPGF (Fund 22)	161.6	183.2	(21.6)		165.4	193.0	(27.6)	3.8	9.8
Capital Reserve (Fund 43)	11.5	12.5	(1.0)		11.5	12.5	(1.0)	0.0	0.0
Insurance/Benefits (Fund 64)	4.3	4.3	0.0		4.3	4.3	0.0	0.0	0.0
Production Printing (Fund 68)	14.8	19.0	(4.2)		14.8	19.0	(4.2)	0.0	0.0
Sch/Student Activities (Fd 74)	0.0	0.0	0.0		0.0	0.0	0.0	0.0	0.0
	3,445.7	3,599.0	(153.3)	_	3,250.6	3,566.7	(316.1)	(195.1)	(32.3)
Total Without Teachers	1,589.7	1,694.5	(104.8)		1,487.7	1,701.8	(214.1)	(102.0)	7.2



Contingency Fund Transfers Example

General Fund Undesignated Contingency 10-654-00-91000-084000-0000

Date
07/01/20
01/28/21

Date Board Approved	Project Code	Description	Transfer No.	Transfer Amount	Remaining Balance	Cumulative % of Original
		Beginning Balance			22,827,555.00	
N/A	0000	Mid Year Budget Adjustment	0000224723	22,794,976.00	45,622,531.00	
		Remaining Balance After Transfers			42,867,687.66	

00//0/00	00/40/65	2022	er state contractivate i	0000004450	000 000 00	15 100 501 55 1	0.445.
08/13/20	08/12/20	0000	Election costs	0000221466	200,000.00	45,422,531.00	0.44%
08/13/20	08/12/20	0000	Project manager for AMP development	0000221467	73,110.00	45,349,421.00	0.60%
08/25/20	N/A	0000	Grants: temp agency (short staffed)	0000221640	10,000.00	45,339,421.00	0.62%
08/27/20	08/25/20	0000	Waived student technology device fees, backfill	0000221688	500,000.00	44,839,421.00	1.72%
08/28/20	08/25/20	0000	Provide stimulus-based discretionary money to schools pt.1	0000221701	1,189,320.00	43,650,101.00	4.32%
08/28/20	08/25/20	0000	(overallocation correction)	0000221733	(28,500.00)	43,678,601.00	4.26%
08/28/20	08/25/20	0000	Provide stimulus-based discretionary money to schools pt.2	0000221730	39,180.00	43,639,421.00	4.35%
09/04/20	N/A	0000	Budget Correction: pulled 621-009AV monies	0000221865	(44,500.00)	43,683,921.00	4.25%
09/10/20	N/A	0000	Grants Business Manager move to Financial Services	0000221992	2,000.00	43,681,921.00	4.25%
09/15/20	N/A	0000	Provide stimulus-based discretionary money to non-schools	0000222091	20,000.00	43,661,921.00	4.30%
10/13/20	N/A	0000	Athletics: live stream events	0000222756	15,000.00	43,646,921.00	4.33%
11/02/20	N/A	0000	Non-Recurring GT Roll (COVID)	0000223112	21,025.06	43,625,895.94	4.38%
11/06/20	N/A	0000	CHS sign/marquee	0000223218	35,000.00	43,590,895.94	4.45%
11/20/20	N/A	0000	Cell Tower/Antennae Monies: Rudy & Russell	0000223523	31,600.00	43,559,295.94	4.52%
12/16/20	N/A	0000	Pepsi Allocation Distribution	0000223925	17,391.62	43,541,904.32	4.56%
12/17/20	N/A	0000	Plumber Truck Replacement	0000223938	50,000.00	43,491,904.32	4.67%
12/17/20	N/A	0000	Disctrict Amazon/SAMs Membership	0000223939	3,849.00	43,488,055.32	4.68%
02/08/21	N/A	0000	EDSS Office Technology & Furniture	0000224687	80,000.00	43,408,055.32	4.85%
02/08/21	N/A	0000	Early Childhood Home Visits Add Salaries	0000224689	6,700.00	43,401,355.32	4.87%
02/08/21	N/A	0000	Consultant for Dual Language Immersion Program Launch	0000224691	12,000.00	43,389,355.32	4.89%
02/22/21	N/A	0000	Bond Issue Polling	0000224957	50,000.00	43,339,355.32	5.00%
02/22/21	N/A	0000	Legislative/Lobbyist Contract	0000224958	5,000.00	43,334,355.32	5.02%
02/23/21	N/A	0000	FMP Community Outreach	0000224977	50,000.00	43,284,355.32	5.13%
02/25/21	02/24/21	0000	EDSS Extra Duty	0000225022	165,532.00	43,118,823.32	5.49%
03/17/21	03/10/21	0000	Spark Academy Admin Assist FTE	0000225426	41,012.00	43,077,811.32	5.58%
03/17/21	03/10/21	0000	Rogers Dual Language AP FTE	0000225427	48,526.66	43,029,284.66	5.68%
03/17/21	03/10/21	0000	Rogers Dual Language ESP FTE	0000225428	17,840.00	43,011,444.66	5.72%
03/22/21	N/A	0000	Marketing Firm for AMP	0000225515	100,000.00	42,911,444.66	5.94%
03/23/21	N/A	0000	Spark Technology Devices	0000225526	43,757.00	42,867,687.66	6.04%
			1				



Check Register Example (not our favorite)

Check Number Date Voucher Payee Invoice Account Description	: Check imit: \$0.00 Ion Check Batches		Date Range: Voucher Range	□ Evolude Veided Charl		Bank Account:	Listing		Disburseme
202758 12/02/2021 1128 Employee Vendor 08/31/2021 10.500_21.2100_0580.100_3130 reimb Aug_2021_mileage reimb transition program meal 202758 12/02/2021 1128 Employee Vendor 09/15/2021 10.310_21.2100_0610_100_3130 reimb transition program meal 202758 12/02/2021 1128 Employee Vendor 09/17/21 10.310_21_2100_0610_100_3130 reimb transition program meal 202758 12/02/2021 1128 Employee Vendor 09/30/21 10.310_21_2100_0580_100_3130 reimb Sept_2021_mileage reimb Sept_2021_mileage 202758 12/02/2021 1128 Employee Vendor 11/10/21 10.310_12_1700_0610_100_3130 reimb Sept_2021_mileage reimb Sept_2021_mileage 202758 12/02/2021 1128 Employee Vendor 11/10/21 10.310_12_1700_0610_100_3130 reimb Sept_2021_mileage 202759 12/03/2021 1130 BSN Sports_LLC 913589578 10.500_14_1815_0610_100_0000 Girls_8asketball_Uniforms - CHS	Amount		ks Exclud				Voucher	Date	Check Number
202758 12/02/2021 1128 Employee Vendor 09/15/2021 10.310.21.2100.0610.100.3130 reimb transition program meal		<u> </u>		Bank Account: 6510137857			perating	General O	Bank Name:
202758 12/02/2021 1128 Employee Vendor 09/17/21 10.310.21.2100.0610.100.3130 reimb transition program meal	\$59.94	reimb Aug 2021 mileage	0580.100.3130	10.500.21.2100.0	08/31/2021	Employee Vendor	1128	12/02/2021	202758
202758 12/02/2021 1128 Employee Vendor 09/30/21 10.310.21.2100.0580.100.3130 reimb Sept 2021 mileage reimb Sept 2021 mileage reimb meal and drink with transition students Temployee Vendor 11/10/21 10.310.12.1700.0610.100.3130 reimb meal and drink with transition students Temployee Vendor 11/10/21 10.310.12.1700.0610.100.3130 reimb meal and drink with transition students Temployee Vendor 11/10/21 10.500.14.1815.0610.100.0000 Girls Basketball Uniforms - CHS CHS Temployee Vendor 11/10/21 10.500.14.1815.0610.100.0000 Girls Basketball Uniforms - CHS Temployee Vendor 11/10/21 10.500.14.1815.0610.100.0000 Girls Basketball Uniforms - CHS Temployee Vendor 12/10/21 10.500.14.1815.0610.100.0000 Girls Basketball Uniforms - CHS Temployee Vendor 12/10/21 10.140.11.0040.0390.000.3141 Temployee Vendor Temployee Vendor 12/10/21 10.140.11.0040.0390.000.3141 Temployee Vendor Temployee Vendor 12/10/21 10.140.11.0040.0390.000.3141 Temployee Vendor 12/10/21 12/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21 11/10/21	\$17.58	the string of th	0610.100.3130	10.310.21.2100.0	09/15/2021	Employee Vendor	1128	12/02/2021	202758
202758 12/02/2021 1128 Employee Vendor 11/10/21 10.310.12.1700.0610.100.3130 reimb meal and drink with transition students Check Tota	\$46.79	The same of the sa	0610.100.3130	10.310.21.2100.0	09/17/21	Employee Vendor	1128	12/02/2021	202758
transition students Check Tota 202759 12/03/2021 1130 BSN Sports LLC 913589578 10.500.14.1815.0610.100.0000 Girls Basketball Uniforms - CHS 202759 12/03/2021 1130 BSN Sports LLC 913607957 10.500.14.1815.0610.100.0000 Girls Basketball Uniforms - CHS Check Tota 202760 12/06/2021 1132 Colo Dept of Human Serv. 12.7.21 10.140.11.0040.0390.000.3141 HEEC Background Check - Hillyer, Ashely 202760 12/06/2021 1132 Colo Dept of Human Serv. 12/06/21 10.140.11.0040.0390.000.3141 Background Check HEEC - Shelby Houser Check Tota 202761 12/06/2021 1132 Xcel Energy 756708044 10.110.26.2600.0621.100.0000 Natural Gas Transportation - Ayres 202761 12/06/2021 1132 Xcel Energy 756708044 10.200.26.2600.0621.100.0000 Natural Gas Transportation - SMS 202761 12/06/2021 1132 Xcel Energy 756708044 10.310.26.2600.0621.100.0000 Natural Gas Transportation - SMS	\$102.34	reimb Sept 2021 mileage	0580.100.3130	10.310.21.2100.0	09/30/21	Employee Vendor	1128	12/02/2021	202758
202759 12/03/2021 1130 BSN Sports LLC 913589578 10.500.14.1815.0610.100.0000 Girls Basketball Uniforms - CHS	\$24.60	reimb meal and drink with	0610.100.3130	10.310.12.1700.0	11/10/21	Employee Vendor	1128	12/02/2021	202758
202769 12/03/2021 1130 BSN Sports LLC 913607957 10.500.14.1815.0610.100.0000 Girls Basketball Uniforms – CHS ———————————————————————————————————	\$251.25	Check Total:							
CHS Check Tota	\$1,443.75		0610.100.0000	10.500.14.1815.0	913589578	BSN Sports LLC	1130	12/03/2021	202759
202760 12/06/2021 1132 Colo Dept of Human Serv. 12.7.21 10.140.11.0040.0390.000.3141 HEEC Background Check - Hillyer, Ashely	\$1,443.75		0610.100.0000	10.500.14.1815.0	913607957	BSN Sports LLC	1130	12/03/2021	202759
202760 12/06/2021 1132 Colo Dept of Human Serv. 12/06/21 10.140.11.0040.0390.000.3141 Background Check HEEC - Shelby Houser	\$2,887.50	Check Total:							
Shelby Houser Check Tota	\$35.00	Control of the Contro	0390.000.3141	10.140.11.0040.0	v. 12.7.21	Colo Dept of Human Ser	1132	12/06/2021	202760
202761 12/06/2021 1132 Xcel Energy 756708044 10.110.26.2600.0621.100.0000 Natural Gas Transportation - Ayres 202761 12/06/2021 1132 Xcel Energy 756708044 10.200.26.2600.0621.100.0000 Natural Gas Transportation - SMS 202761 12/06/2021 1132 Xcel Energy 756708044 10.310.26.2600.0621.100.0000 Natural Gas Transportation	\$35.00	The state of the s	0390.000.3141	10.140.11.0040.0	rv. 12/06/21	Colo Dept of Human Ser	1132	12/06/2021	202760
- Ayres 202761 12/06/2021 1132 Xcel Energy 756708044 10.200.26.2600.0621.100.0000 Natural Gas Transportation - SMS 202761 12/06/2021 1132 Xcel Energy 756708044 10.310.26.2600.0621.100.0000 Natural Gas Transportation	\$70.00	Check Total:							
- SMS 202761 12/06/2021 1132 Xcel Energy 756708044 10.310.26.2600.0621.100.0000 Natural Gas Transportation	\$1,458.89	Natural Gas Transportation – Ayres	0621.100.0000	10.110.26.2600.0	756708044	Xcel Energy	1132	12/06/2021	202761
That du Thirty of the Control of the	\$2,641.65	Natural Gas Transportation – SMS	0621.100.0000	10.200.26.2600.0	756708044	Xcel Energy	1132	12/06/2021	202761
	\$1,982.04	Natural Gas Transportation – SHS	0621.100.0000	10.310.26.2600.0	756708044	Xcel Energy	1132	12/06/2021	202761
	\$6,082.58	Check Total:							
202762 12/08/2021 1133 Crescent Electric S509367319.001 10.140.26.2600.0610.100.0000 Maint Supplies	\$52.92	Maint Supplies	0610.100.0000	.001 10.140.26.2600.0	S509367319	Crescent Electric	1133	12/08/2021	202762
202762 12/08/2021 1133 Crescent Electric S509425355.001 10.310.26.2600.0610.100.0000 Maint Supplies	\$126.76	Maint Supplies	0610.100.0000	.001 10.310.26.2600.0	S509425355	Crescent Electric	1133	12/08/2021	202762



Wrap up & Conclusion

What else that keeps you up?

- Mark Rydberg -
 - Rydberg m@cde.state.co.us
- Glenn Gustafson -
 - Gustafson g@cde.state.co.us

